

PORTICO[®]

Benefit Services | A Ministry of the ELCA

Supporting Those Who Serve

Annual Report **2023**

About Our Plans

The Board of Pensions of the Evangelical Lutheran Church in America, doing business as Portico Benefit Services (Portico), maintains the following plans: ELCA Retirement Plan, ELCA Retirement Savings Plan, ELCA Disability Benefits Plan, ELCA Survivor Benefits Plan, ELCA Medical and Dental Benefits Plan (which includes the ELCA post-retirement medical benefits), and ELCA Flexible Benefits Plan. Portico also maintains two group retirement plans for ELCA-affiliated social ministry organizations: ELCA Master Institutional Retirement Plan and ELCA 457(b) Deferred Compensation Plan.

The plans are church plans, as defined in section 414(e) of the Internal Revenue Code and are not subject to the Employee Retirement Income Security Act of 1974 (ERISA). The disability, survivor, and health plans, with the exception of the life insurance benefit, the Medicare Advantage benefit, and the ELCA Part D drug benefit, are self-insured and are not provided through an insurance company. Portico has contracted with an insurance company to manage and administer the Medicare Advantage benefit and the ELCA Part D drug benefit. Portico's ability to pay claims is dependent on continued contributions, claims experience, and market performance. The assets of each plan are held in various trusts and therefore do not allow one plan to fund a shortfall of another plan.

The life insurance benefits that are part of the ELCA Survivor Benefits Plan are offered by Securian Financial and underwritten by Securian Life Insurance Company (Securian). Product guarantees are backed by the financial strength and claim paying ability of Securian. Premiums are not guaranteed to remain unchanged. Portico is not affiliated with Securian and does not assume any responsibility or liability for the obligations of Securian under the insurance policies.

About Our Funds

Members should carefully consider the target asset allocations, investment objectives, risks, charges, and expenses of any fund before investing in it. Funds managed by Portico Benefit Services, including the Portico funds and ELCA Participating Annuity Investment Fund, are not insured or guaranteed by the Federal Deposit Insurance Corporation, any other government agency, or the ELCA. Fund assets are invested in multiple sectors of the market. Sectors, like funds, may perform below expectations and lose money over short or extended periods. The funds are subject to risk and uncertainty. Past performance is no guarantee of future performance. Review the Portico *Investment Fund Descriptions* and the *Investment Memorandum for the ELCA Participating Annuity Trust* for more information about the Portico funds.

Target date funds are designed for members expecting to retire around the year indicated in each fund's name. When choosing a fund, members should consider whether they anticipate retiring significantly earlier or later than age 65, and select the target date fund that aligns with their expected retirement age. There are many considerations relevant to fund selection; members should choose the fund that best meets their individual circumstances and investment goals. Each fund's asset allocation strategy becomes increasingly more conservative as it approaches the target date and beyond. Each fund's investment risk changes over time as its asset allocation changes. The investment process used by the investment managers and the target asset allocation of the funds may change at any time, without notice.

Neither Portico Benefit Services nor the funds managed by Portico are subject to registration, regulation, or reporting under the Investment Company Act of 1940, the Securities Act of 1933, the Employee Retirement Income Security Act of 1974 (ERISA), the Securities Exchange Act of 1934, the Investment Advisers Act of 1940, or state securities laws. Members, therefore, will not be afforded the protections of those provisions of the laws and related regulations.

Contents

Introduction

Letter from the Chairperson and Interim President	2
---	---

Highlights

Benefits Making a Difference	4
------------------------------	---

Report of Management	5
----------------------	---

Independent Auditor's Report	6
------------------------------	---

Combined Financial Statements

Combined Statements of Net Assets Available for Plan Benefits	8
---	---

Combined Statements of Changes in Net Assets Available for Plan Benefits	9
--	---

Notes to Financial Statements	10
-------------------------------	----

Supplementary Information

Schedules of Net Assets Available for Plan Benefits	46
---	----

Schedules of Changes in Net Assets Available for Plan Benefits	50
--	----

Schedules of Plan Activity by Fund	54
------------------------------------	----

Trustees	58
----------	----

Letter From the Chairperson and Interim President



Lori A. Lewis

As the ELCA discerns its future through the work of the Commission for a Renewed Lutheran Church and looks ahead to the 2025 Churchwide Assembly, Portico is well-positioned to adapt and lead from a place of stability. Synods and congregations across the country and the leaders who serve them can count on Portico to be a responsive, stable partner in ministry.

Over the last decade, we have intentionally embraced a more agile management style, learning to adapt to changing realities without compromising organizational stability. For a financial organization with over \$8 billion in assets under management, this is a critical balancing act.



Stacy A. Kruse

To best serve our membership over the long term, our priority is financial and organizational stability, and we closely monitor indicators of effective management — operating efficiencies, strategic planning and prioritizing, investment fund management, membership growth and retention, and employee satisfaction.

We also track external indicators of change related to the ELCA, industry trends, market performance, claims data, and plan member satisfaction. Where feasible, we adjust processes and benefit offerings based on these learnings to gain efficiency and better meet changing needs.

Doing More With Less

In 2023, four key indicators of effective management came together to paint a picture of a highly stable organization. Very engaged Portico employees served more plan members at reduced cost — while earning high levels of member satisfaction.

- Portico's annual operating expense has declined each year since 2019. In 2023, we had our lowest spend in five years at \$47.5 million.
- The number of sponsored plan members Portico served in 2023 grew by 13%, with an 81% increase in sponsored members enrolled in our Flexible Benefits Program more than offsetting a 2% decrease in sponsored members enrolled in our Traditional Benefits Program.
- We annually survey plan member satisfaction by asking how well Portico's plans, tools, and services help enhance their well-being. In 2023, we exceeded our 45% top box goals — that's the percentage of members selecting "very satisfied." We received 49.3% related to our members' physical and emotional well-being and 52% related to our members' financial well-being.
- For 2023, Portico earned its highest Denison Organizational Culture Survey score since we began tracking over 10 years ago. Given that scores over the 50th percentile indicate a high-performing organization and highly engaged employees, our score of 89 marks Portico as best-in-class.

Investing for the Long-Term

- During 2022 and 2023, we began a high-priority transition to a new business enterprise software system that will wrap up in 2024. This investment is already creating new process efficiencies, increasing our flexibility, and expanding our scale.
- To continue evolving our culture toward greater equity, inclusion, belonging, and diversity, we introduced our entire workforce to the Bridgeworks Immersion model in 2023. Over six months, via online and small group learning, we learned to better understand, appreciate, and more calmly respond to our subtle and significant differences.
- Following the retirement of Portico's president and CEO in the fall of 2023, our board of trustees began a search for Portico's next leader. This is only the second time in Portico's 36-year history that trustees have conducted such a search, and they have adopted a rigorous approach, anticipating the identification of a new president/CEO in 2024.

Enhancing Benefits

- Recognizing the significant impact household members can have on each other's emotional well-being, we expanded eligibility in 2023 for the Employee Assistance Program (EAP) included with ELCA-Primary health benefits. Now, everyone in an eligible member's household — regardless of health plan coverage — qualifies for up to six EAP counseling sessions per issue per year at no cost to the plan member.
- Based on plan member requests and ELCA Church Council support for a Roth option, coupled with the SECURE 2.0 Act's new Roth requirement, Portico began obtaining required approvals in 2024 and we are now making necessary adjustments to offer the Roth option to ELCA Retirement Plan members effective Jan. 1, 2025.

Looking Ahead

Portico is well aware of declining church membership and financial giving, as well as increasing congregation concern about their ability to afford benefits offered according to the ELCA's Philosophy of Benefits. As the church continues its discernment in 2024, we, too, will intensify our listening and discernment.

Starting April 2024 and continuing through the summer, Portico will introduce Benefits reExamined, a series of ELCA listening sessions shaped with guidance from individuals representing the Conference of Bishops, plan members, the ELCA Church Council, and the churchwide organization. We expect insights to help us revisit the benefits structure and propose potential changes that better meet the needs of an evolving church.

We anticipate 2024 to be a year of great possibility. The basic structure of our current benefit program has not changed since the ELCA's inception in 1988. With the church now exploring ways to position itself for future vitality, Portico is also eager to continue the journey. Together, we can become the church God is calling us to be.

In peace,



Lori A. Lewis
Chair, Portico Board of Trustees



Stacy A. Kruse
Interim President & CEO

Benefits Making a Difference

At Portico we strive to offer benefits that make our plan members' lives better, so that they can fulfill their mission of helping others live their best lives. Here is a visual recap of what our community of 45,000+ members experienced in 2023.

94
Marriages



3,012
Medical Visits Via Text

By ELCA-Primary health plan members using 98point6, our text-based primary care service



142
Births & Adoptions

83%
Very Satisfied

With Portico's award-winning Customer Care Center



535
Changes of Call

2,354
Pounds Lost

By ELCA-Primary health plan members using the Omada prevention program, with 18,116 lbs. lost since 2018

\$152K
Debt Paid Off

By members via LSS of Minnesota Financial Counseling, with over \$2.2M paid off since 2008

15.8%
Of Member Income

Saved for retirement, on average, by members sponsored in the Traditional Benefits Program, thanks to employer and member contributions

605
Retirements



45
Beginning Disability Benefits

60
Divorces

905
Age 65+ Members

Participated each month, on average, in the SilverSneakers Fitness Program via ELCA Medicare-Primary health benefits



\$212M
Annuity Payments

Received by members in the ELCA Participating Annuity

Note: Unless a specific benefit program is mentioned, these numbers and percentages were drawn from across Portico's benefit programs.

Report of Management

We have prepared the accompanying combined financial statements of the ELCA Pension and Other Benefits Program administered by Portico Benefit Services for the years ended Dec. 31, 2023 and 2022. We are responsible for the content and integrity of these statements, as well as all other information contained within the annual report. Other information presented herein is consistent with information shown on the statements. The statements have been prepared in conformity with accounting principles generally accepted in the United States of America. The statements include amounts based on management's best estimates and judgments.

On a combined basis, we believe the financial statements present fairly, in all material aspects, the financial condition and results of operations for the ELCA Pension and Other Benefits Program (doing business as Portico Benefit Services) for the periods presented in this report.

The 2023 and 2022 "Total Funds" amounts in the financial statements have been audited by RSM US LLP, independent certified public accountants, whose report appears on page 6. The independent auditors, engaged to audit the combined financial statements, meet periodically with, and have been given free access to, the audit committee and the trustees, without management present, to discuss internal controls, auditing, and financial reporting matters. The appointment of the independent auditors is approved by the board of trustees.

Portico Benefit Services recognizes its system of internal controls plays an important role in the creation of reliable financial statements. The system is designed to provide reasonable assurance as to the integrity and reliability of the financial statements, that assets are safeguarded, and transactions are properly recorded and executed in accordance with management's authorization. The control environment is enhanced by selecting and training competent management, maintaining the highest standards of conduct by employees, appropriately segregating duties and delegating authority, and communicating accounting and operating policies and procedures to Portico Benefit Services' employees. Management monitors the system of internal control for compliance. Portico Benefit Services maintains internal audit and operational compliance departments that independently assess the effectiveness of the system of internal control.

The independent 17-member board of trustees oversees the financial statements through its audit committee, which includes several members who could be considered financial experts. The audit committee is responsible for communications between the board of trustees and Portico Benefit Services' independent auditors, internal auditors, and financial management staff regarding financial statements, audits, accounting and financial report practices, adequacy and effectiveness of the system of internal controls, and the scope and results of the annual audit. The audit committee meets two times each year with management, independent auditors, and the internal auditors.



Stacy A. Kruse
Interim President & CEO
June 26, 2024

Independent Auditor's Report

RSM US LLP

Board of Trustees of the Board of Pensions of the
Evangelical Lutheran Church in America,
(d/b/a Portico Benefit Services)

Opinion

We have audited the combined financial statements of Portico Benefit Services (the Organization), which comprise the combined statements of net assets available for plan benefits as of December 31, 2023 and 2022, the related combined statements of changes in net assets available for plan benefits for the years then ended, and the related notes to the combined financial statements (collectively, the financial statements).

In our opinion, the accompanying financial statements present fairly, in all material respects, the net assets and benefit obligations of the Organization as of December 31, 2023 and 2022, and the changes in its net assets and benefit obligations for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

THE POWER OF BEING UNDERSTOOD
ASSURANCE | TAX | CONSULTING

RSM US LLP is the U.S. member firm of RSM International, a global network of independent assurance, tax, and consulting firms. Visit rsmus.com/aboutus for more information regarding RSM US LLP and RSM International.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of net assets available for plan benefits, schedules of changes in net assets available for plan benefits and schedules of plan activity by fund are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Information Included in the Annual Report

Management is responsible for the other information included in the annual report. The other information comprises the introduction section, the highlights section, the report of management and the trustees but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

RSM US LLP

Minneapolis, Minnesota
June 26, 2024

Portico Benefit Services — Combined

COMBINED STATEMENTS OF NET ASSETS AVAILABLE FOR PLAN BENEFITS		
Statements of Net Assets Available for Plan Benefits (Dollars in Thousands)	2023 Total Funds (\$)	2022 Total Funds (\$)
ASSETS		
Investments, at fair value		
Bonds	2,720,853	2,619,558
Stocks	2,578,382	2,411,646
Short-term investments	116,562	135,498
Mutual funds	1,587,737	1,436,640
Private equity and real estate investments	661,308	671,437
Total investments (Cost 2023: \$6,717,029; Cost 2022: \$6,896,150)	7,664,842	7,274,779
Cash	5,043	4,720
Collateral under securities lending program	577,562	669,891
Foreign currency contracts	296,485	272,633
Swaps/Futures	24,032	15,428
Accrued interest and dividends receivable	33,265	32,001
Contributions receivable, net of allowance	9,194	8,672
Other assets	14,601	10,250
Due from brokers for securities sales	33,598	46,613
Furniture, equipment, and computer software, net	7,614	3,200
Total assets	8,666,236	8,338,187
LIABILITIES		
Foreign currency contracts	296,274	273,007
Swaps/Futures	22,931	15,909
Cash overdraft	177	160
Payables for securities purchased	54,829	93,406
Payables under securities lending program	577,169	669,670
Deferred revenue	473	360
Payables and accrued expenses	16,142	17,258
Total liabilities	967,995	1,069,770
Net assets available for plan benefits	7,698,241	7,268,417
Accumulations and benefit obligations		
Net assets accumulated for active plan members	5,311,469	4,897,467
Benefit obligation for annuity plan members	1,758,586	1,902,172
Benefit obligations for health and wellness plan members	170,879	176,799
Total accumulations and benefit obligations	7,240,934	6,976,438
Excess of net assets over accumulations and benefit obligations	457,307	291,979

The accompanying notes, beginning on page 10, are an integral part of the financial statements.

COMBINED STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR PLAN BENEFITS

Statements of Changes in Net Assets Available for Plan Benefits (Dollars in Thousands)	2023 Total Funds (\$)	2022 Total Funds (\$)
ADDITIONS (REDUCTIONS) TO NET ASSETS		
Investment gain (loss)		
Interest and other income	127,049	139,619
Dividend income	88,243	82,368
Net appreciation (depreciation) of fair value of investments	641,483	(1,341,193)
Other investment gain	4,375	3,804
Investment expense	(18,884)	(21,354)
Net investment gain (loss)	842,266	(1,136,756)
Contributions		
Employer contributions	244,811	252,406
Member contributions	106,559	99,625
Other contributions	14,616	9,862
Total contributions	365,986	361,893
Total additions (reductions) to net assets	1,208,252	(774,863)
DEDUCTIONS FROM NET ASSETS		
Benefit payments	397,741	389,152
Withdrawals	307,953	286,576
Fully insured premiums	27,612	26,489
General and administrative expenses	45,122	45,367
Total deductions from net assets	778,428	747,584
Net increase (decrease) in net assets available for plan benefits	429,824	(1,522,447)
Increase (decrease) in accumulations and benefit obligations	264,496	(1,181,356)
Net change in excess of net assets over accumulations and benefit obligations	165,328	(341,091)
Excess of net assets over accumulations and benefit obligations, beginning of period	291,979	633,070
Excess of net assets over accumulations and benefit obligations, end of period	457,307	291,979

The accompanying notes, beginning on page 10, are an integral part of the financial statements.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

Note 1 – Organization and Description of Plans Administered by Portico Benefit Services

Portico Benefit Services is incorporated as a Minnesota nonprofit corporation under Chapter 317A (the Minnesota nonprofit corporation act), and is governed by an independent board of trustees that is elected by the membership of the Evangelical Lutheran Church in America (ELCA). As a separately incorporated ministry of the ELCA, Portico Benefit Services administers the retirement, health, and related benefit plans for this church and other faith-based organizations, and manages the trusts for the benefit plans as well as the trusts for predecessor church plans (Portico Benefit Services' benefit programs are collectively referred to herein as the ELCA Pension and Other Benefits Program). *Portico Benefit Services Combined Statements of Net Assets Available for Plan Benefits* and corresponding *Combined Statements of Changes in Net Assets Available for Plan Benefits* represent the aggregate of all plans under administration including the administrative entity.

The benefit plans that comprise the ELCA Pension and Other Benefits Program are church plans, as defined in Section 414(e) of the Internal Revenue Code, and in Title 1 of the Employee Retirement Income Security Act of 1974 (ERISA). The ELCA Pension and Other Benefits Program is not subject to ERISA. Portico Benefit Services files form 990-T, Exempt Organization Business Income Tax Return, with the Internal Revenue Service (IRS). Form 990-T is available for public inspection at Portico Benefit Services' office during normal business hours.

See Note 9 – Income Taxes for more information regarding income taxes.

The ELCA Pension and Other Benefits Program, administered by Portico Benefit Services, is described below. The assets of each plan are held in separate trusts; accordingly, one plan cannot fund a shortfall within another plan.

Summary plan descriptions and other documents provide a more complete description of each plan's provisions. Summary plan descriptions can be viewed at myPortico.PorticoBenefits.org.

ELCA Retirement Plan

The ELCA Retirement Plan is a defined contribution plan authorized under the provisions of §403(b)(9) of the Internal Revenue Code (IRC). This plan provides retirement benefits based on accumulated retirement contributions and investment earnings at the time of retirement. Eligible members include those sponsored as an ELCA Minister of Word and Sacrament or Service serving under call and lay employees employed by an eligible employer and meeting required work timetable obligations. Additionally, members are eligible to enroll when they are a self-sponsoring ELCA Minister of Word and Sacrament and are either called to a ministry and their employer chooses not to sponsor them or called to a ministry in which they are considered self-employed, in accordance with Internal Revenue Code §414(e)(5)(A)(i). All contributions are fully and immediately vested. There are 34 Portico investment funds into which members may choose to invest both member and employer contributions.

ELCA Retirement Savings Plan

The ELCA Retirement Savings Plan is a defined contribution plan authorized under the provisions of §403(b)(9) of the Internal Revenue Code (IRC). This plan provides retirement benefits based on accumulated retirement contributions and investment earnings at the time of retirement.

Eligible members include those employed by an eligible employer within a church-controlled or non-qualified church-controlled organization. The employer has a specific plan design (the terms of which are set forth in the employer's adoption agreement, which is made a part of the Plan), which may or may not include an employer match and/or an employer required contribution. Employers have the option to vest contributions immediately or based on a vesting schedule. There are 34 Portico investment funds into which members may choose to invest both member and employer contributions.

For accounting purposes, the ELCA Retirement Savings Plan financial information is included in the ELCA Retirement Plan presented in the Supplementary Information within this report. Total net assets within the ELCA Retirement Savings Plan as of Dec. 31, 2023 and Dec. 31, 2022, respectively, were \$2,055,000 and \$1,619,000.

ELCA Participating Annuity Investment Fund

The ELCA Participating Annuity Investment Fund is a type of immediate variable annuity that seeks to provide an income stream for life and the potential for income growth over the long term. When a member decides to annuitize all or a portion of their retirement account, the money is transferred from the ELCA Retirement Plan and invested into the ELCA Participating Annuity Investment Fund. Benefits are not paid from a member's individual account; rather, a member's annuitized money is combined with that of all other annuitants and benefits are paid from the ELCA Participating Annuity Trust. All participants share the mortality experience of the ELCA Participating Annuity Investment Fund. Annuity payments are periodically adjusted by Portico Benefit Services, typically each January. Periodic adjustments are currently based on the funded ratio of the ELCA Participating Annuity Investment Fund as of Sept. 30 of the prior year. The current method provides that if the funded ratio is 1.000, no adjustment is made. If the funded ratio is greater than or less than 1.000 under the current method, annuity payments may be increased or decreased accordingly. Based on the funded ratio for the ELCA Participating Annuity Investment Fund as of Sept. 30, 2023, annuity payments were increased by 2.0% for the 2024 calendar year. Annuity payments are based on the claims-paying ability of the ELCA Participating Annuity Trust.

Previously, some members invested in the ELCA Participating Annuity Investment Fund through a bridge account, which gave them the opportunity to participate in this fund's investment performance prior to annuitizing. This option is no longer available, and no new contributions can be made to existing bridge accounts. Members who had bridge accounts participated in the fund and had their account balances adjusted monthly, using an interest-crediting rate, until they annuitized the balance. As of Dec. 31, 2023, all members in the bridge fund have annuitized and as a result, there are no longer assets or liabilities associated with the bridge fund.

The ELCA Participating Annuity Investment Fund is a multi-asset class fund that seeks to generate rates of return in excess of the annuity's assumed investment return over longer periods of time. The target allocation for this fund is shown in the following chart.

	TARGET ALLOCATION (%)
Bonds	50
Stocks*	34
Private equity, real estate, and other investments	16

*Certain commingled funds are reclassified from stocks to mutual funds for financial statement reporting purposes on the Combined Statements of Net Assets Available for Plan Benefits.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

ELCA Group Retirement Plans

The ELCA Group Retirement Plans are defined contribution and deferred compensation plans under the provisions of §403(b)(9) and §457(b) of the IRC. ELCA-affiliated social ministry organizations (SMOs) and other faith-based organizations participate in these plans. Employers and employees can make contributions to retirement accounts for eligible employees. Each employer determines eligibility based on their specific parameters, which are included in the adoption agreement. Vesting schedules vary by employer; many maintain an immediate 100% vesting schedule while the others have elected vesting schedules.

There are 34 Portico investment funds into which members may choose to invest these contributions. For accounting purposes, the financial statements of the ELCA 457(b) Deferred Compensation Plan are combined with the ELCA Master Institutional Retirement Plan to form the ELCA Group Retirement Plans. ELCA 457(b) Deferred Compensation Plan financial information is included in the ELCA Group Retirement Plans presented in the Supplementary Information within this report. Total net assets within the ELCA 457(b) Deferred Compensation Plan as of Dec. 31, 2023 and Dec. 31, 2022, respectively, were \$1,887,000 and \$870,000.

Forfeitures: Forfeitures of unvested contributions from terminated participant accounts are used to offset future employer contributions, corrective contributions, and allowable employer administrative expenses. Unapplied forfeitures are recorded in the *Contributions receivable, net of allowance* line on the *Combined Statements of Net Assets Available For Plan Benefits*.

Participant Loans: If elected by their employer in the adoption agreement, participants may borrow between \$1,000 and a maximum equal to the lesser of \$50,000 or 50% of their vested account balance. The maximum loan term available is 60 months. Loans are secured by the balance in the participant's account and bear interest at a rate equal to 1% above the current prime rate, as determined by Portico Benefit Services. Not all plans include the participant loan feature. The outstanding loans as of Dec. 31, 2023 and 2022, respectively, were \$1,746,000 and \$1,395,000.

ELCA Disability Benefits Plan

The ELCA Disability Benefits Plan provides benefits for certain eligible plan members who are totally disabled due to injury or physical or mental disorder. These benefits include:

- A monthly disability income benefit equal to two-thirds of monthly defined compensation (less Social Security, other governmental disability benefits, and certain earnings), and
- Contributions to the member's retirement account under the ELCA Retirement Plan, and
- Contributions for ELCA Medical and Dental Benefits Plan (for member and eligible dependents), and
- Contributions for basic group life insurance with accidental death and dismemberment coverage under the ELCA Survivor Benefits Plan.

Certain plan members are only eligible to receive a monthly disability income benefit and contributions for basic group life insurance with accidental death and dismemberment coverage.

ELCA Survivor Benefits Plan

The ELCA Survivor Benefits Plan offers three types of life insurance to sponsored members — employer-paid basic, member-paid optional supplemental, and member-paid optional dependent life insurance.

These benefits are fully insured by Securian. Basic group life insurance, including an accidental death and dismemberment (AD&D) benefit, pays out a sum of money upon the death of a sponsored member. Optional supplemental life and dependent life insurance benefits can be purchased at member expense and include additional group life insurance and accidental death and dismemberment (AD&D) protection.

Upon the death of the member, beneficiaries of retired members who were no longer eligible for basic group life insurance but met age and service requirements may be entitled to a Lump-Sum Survivor Benefit (LSSB). The LSSB is a benefit that is self-funded.

In addition, Portico retains a residual liability for the beneficiaries who became eligible for monthly survivor benefit payments prior to Jan. 1, 2014, under the predecessor ELCA Survivor Benefits Plan, which is self-funded.

ELCA Medical and Dental Benefits Plan

The ELCA Medical and Dental Benefits Plan (ELCA Health Plan) provides coverage for eligible health care expenses incurred by plan members and their eligible dependents. ELCA-Primary health benefits are provided to active, disabled, and non-sponsored members who aren't eligible for Medicare as primary coverage. ELCA Medicare-Primary health benefits are provided to sponsored, disabled, retired, and non-sponsored members who are eligible for Medicare as primary health coverage.

- ELCA-Primary health benefits provide coverage for eligible hospital, medical, mental health, dental, and prescription drug expenses. ELCA-Primary health benefits include expert care coordinators, text-based primary care, personalized chronic condition assistance programs, employee assistance program, and access to tax-advantaged accounts.
- Portico manages six ELCA-Primary health options, including two PPO co-insurance options, two copay options, and two high-deductible options. All six options offer the same set of benefits, but differ in contribution rates for sponsoring employers and out-of-pocket amounts for plan members.
- ELCA Medicare-Primary benefits include dental, Medicare Advantage hospital and medical benefits, extended to eligible members through an agreement between Portico and an insurance company, Humana; prescription drug benefits; and the SilverSneakers® fitness program.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

ELCA Flexible Benefits Plan

The ELCA Flexible Benefits Plan provides the benefits described below and is available to eligible participants. Participation in this plan is voluntary.

Health care flexible spending account — allows participants to be reimbursed with pretax dollars for eligible health care expenses incurred by participants and their eligible family members.

Dependent care flexible spending account — allows participants to be reimbursed with pretax dollars for eligible day care expenses incurred for the care of children or other eligible dependents to enable participants to work.

The ELCA Flexible Benefits Plan also allows certain eligible participants and employers to contribute to a Health Savings Account (HSA); unused funds roll over from year to year.

ELCA Benefits Contribution Trust

The ELCA Benefits Contribution Trust provides medical contribution subsidies to certain retired members with predecessor service.

All Other Funds

All other funds are comprised of Portico Benefit Services Operating and Reserve Fund, the ELCA Supplemental Retirement Trust for Government Chaplains, and the Special Needs Retirement Fund. The ELCA Supplemental Retirement Trust for Government Chaplains supplements retirement income for retired pastors who served as chaplains in full-time service for the U.S. military or any U.S. government agency. The Special Needs Retirement Fund supplements retirement income and pays the health contributions for retired pastors, deacons, lay employees, and surviving spouses or Eligible Same Gender Partners who qualify based on income limitations and have Portico Benefit Services coverage. The Special Needs Retirement Fund is an ELCA fund jointly administered by the ELCA and Portico Benefit Services.

Note 2 — ELCA Pension and Other Benefits Program Funding Practices

ELCA Retirement Plan

The ELCA Retirement Plan is funded through employer and employee contributions. Employer contribution percentages may vary by sponsored member, but generally cannot be less than 10% of defined compensation for ELCA Ministers of Word and Sacrament or Service, or not less than 6% of defined compensation for an ELCA layperson. The plan also allows employees to make member pretax contributions up to the limits established by the IRS. All contributions are fully and immediately vested.

ELCA Retirement Savings Plan

The ELCA Retirement Savings Plan allows employers to fund through two optional contribution methods.

Employer Matching Contributions — Employers match member pretax contributions, dollar-for-dollar, up to a specified maximum amount.

Employer Required Contributions — Employers contribute a percentage of a member's defined compensation to their retirement account.

Employers have the option to vest employer contributions immediately or based on a vesting schedule. The plan also allows employees to make member pretax contributions up to the limits established by the IRS; these contributions are fully and immediately vested.

ELCA Participating Annuity Investment Fund

The ELCA Participating Annuity Investment Fund is funded by members who choose to annuitize all or a portion of their retirement plan assets. The ELCA Participating Annuity Investment Fund was also funded through members who previously participated in the bridge account.

ELCA Group Retirement Plans

Social Ministry Organizations (SMOs) and other faith-based organizations can make contributions to retirement accounts for eligible employees based on a specified percentage of compensation, as stated in their adoption agreements. The plans allow employees to make pretax contributions up to the limits established by the IRS. Employees in the ELCA Master Institutional Retirement Plan may elect Roth contributions if their employer has elected the Roth option in their adoption agreement.

ELCA Disability Benefits Plan

The ELCA Disability Benefits Plan is funded by employer-paid contributions, calculated as a percentage of members' defined compensation. Employer contributions were 0.9% and 1.3% of defined compensation in 2023 and 2022, respectively.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

ELCA Survivor Benefits Plan

The ELCA Survivor Benefits Plan is funded by employer-paid contributions, calculated as a percentage of members' defined compensation. Employer contributions were 0.8% and 0.9% of defined compensation in 2023 and 2022, respectively.

Member-paid premiums for optional supplemental life and dependent life insurance benefits also fund the ELCA Survivor Benefits Plan.

ELCA Medical and Dental Benefits Plan

The ELCA Medical and Dental Benefits Plan is self-insured and funded by employer-paid contributions that are calculated as a percentage of a sponsored member's defined compensation, age, and vary by coverage elections and geographic area. Within certain minimum and maximum amounts, the 2023 contribution rates for members sponsored by participating employers ranged from 3.6% to 89.9% (3.5% to 87.4% in 2022) of a member's defined compensation. The ELCA Medicare-Primary population is in a fully insured benefit plan.

ELCA Flexible Benefits Plan

The ELCA Flexible Benefits Plan is funded by individual employee contributions to their health flexible spending account and/or dependent care flexible spending account. The plan allows contributions up to the limits established by the IRS. Flexible spending account balances that are not used within the established time period are forfeited. Forfeited amounts are used by Portico Benefit Services to pay for administrative costs.

On Dec. 31, 2023, Portico Benefit Services estimated the plan showed potential underfunding by \$188,000 for claims paid in excess of contributions for those members who terminated. The 2023 plan year will close in December 2024. Any shortfalls from the 2023 year will be funded by Portico Benefit Services' operating fund and any forfeited amounts will assist in paying for administrative costs. For the 2022 plan year, \$160,000 of plan forfeitures were transferred to Portico Benefit Services' operating fund to offset future plan operating expenses.

ELCA Benefits Contribution Trust

The ELCA Benefits Contribution Trust has historically been funded through two sources: (1) the ELCA and (2) participating employer contributions. Effective July 1, 2020, it was determined funding was adequate to support liabilities and the future funding obligations of both the ELCA and participating employers were terminated.

Note 3 — Summary of Significant Accounting Policies

Basis of Accounting

Portico Benefit Services' accounting and reporting policies conform to accounting principles generally accepted in the United States of America (GAAP). Portico Benefit Services reports on the combination of the administrative entity as well as each of the individual plans under administration. Due to the fact that the net assets of the plans vastly exceed those of the administrative entity, Portico Benefit Services has adopted the use of the benefit plan guidance in the preparation and presentation of the combined financial statements and the related notes to those statements. The financial statements are prepared on an accrual basis.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and benefit obligations, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

General and Administrative Expense

General and administrative expenses are charged to the various plans through a combination of direct charges and an allocation rate calculation based on the workload directly impacting each plan.

Contributions Receivable

In June 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Codification (ASC) Topic 326 regarding measurement of credit losses on financial instruments. The new guidance replaces the incurred loss impairment methodology in the current guidance with methodology that reflects current expected credit losses (CECL) and requires consideration of a broader range of reasonable and supportable information to determine credit loss estimates. Financial assets held by Portico Benefit Services that are subject to the guidance in Topic 326 were trade accounts receivable. Portico Benefit Services adopted Topic 326 on Jan. 1, 2023. The impact of the adoption was not considered material to the financial statements.

Under the new guidance, the CECL allowance estimate is derived from a review of Portico Benefit Services' historical losses based on the aging of receivables and is calculated at a plan level where similar risk characteristics exist. Portico Benefit Services believes historical loss information is a reasonable starting point from which to calculate the expected allowance for credit losses. This estimate is adjusted for management's assessment of current conditions, reasonable and supportable forecasts regarding future events, and any other factors deemed relevant by management.

Contributions receivable is stated net of an estimated allowance for credit losses on the accompanying *Combined Statements of Net Assets Available for Plan Benefits*. The allowance is determined in accordance with the CECL model as well as for specific accounts deemed uncollectible. Activity in the allowance for doubtful accounts for the years ended Dec. 31, 2023 and Dec. 31, 2022 was as follows:

(IN THOUSANDS)	2023	2022
Allowance for doubtful accounts – Beginning Balance	60	166
Adjustment for adoption of new accounting guidance	(3)	–
Other adjustments	–	(106)
Allowance for doubtful accounts – Ending Balance	57	60
Write-offs	90	44

Portico Benefit Services' accounts receivable consist of amounts billed to employers and non-sponsored members for monthly premiums for various products such as health, dental, disability, and life insurance. Accounts receivable are due upon receipt of the invoice.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

Portico Benefit Services writes off receivables once an account has been terminated and all efforts to collect have been exhausted. If any recoveries are made from any accounts previously written off, they will be recognized in income or an offset to credit loss expense in the year of the recovery, in accordance with Portico Benefit Services' accounting policy election. The total amount of write-offs was immaterial to the financial statements as a whole for the years ending Dec. 31, 2023 and Dec. 31, 2022.

Contributions that are paid prior to the benefit coverage period are presented as *Deferred revenue* on the *Combined Statements of Net Assets Available for Plan Benefits*.

Claims

Claims related to the ELCA Medical and Dental Benefits Plan, the ELCA Disability Benefits Plan, and the ELCA Survivor Benefits Plan are administered and managed by third-party organizations. Claims are processed, reported, and paid by third-party organizations. The ELCA-Primary population of the ELCA Medical and Dental Benefits Plan is self-insured and the ability to pay claims is dependent upon continued contributions and market performance. Claims are included in the *Benefit Payments* in the *Combined Statement of Changes in Net Assets Available for Plan Benefits*. The ELCA Medicare-Primary population of the ELCA Medical and Dental Benefits Plan is in a fully-insured benefit plan. *Fully Insured Premiums* are shown as a separate line item on the *Combined Statement of Changes in Net Assets Available for Plan Benefits*.

Reclassifications

Certain prior-year amounts may have been reclassified to conform to the current-year presentation. These reclassifications had no impact on previously reported net assets available for plan benefits or changes in net assets available for plan benefits.

Risk and Uncertainties

The plans include investments that, in general, are exposed to various risks (e.g., interest rate risks, market risk conditions, and credit risk). It is possible that exposure to these and other risks could materially affect investment valuation, participants' account balances, annuity amounts, and other amounts reported in the financial statements.

The Investment and Corporate Social Responsibility Committee of the board of trustees reviews investment objectives and guidelines at least annually. In changing economic and capital market conditions, an in-depth evaluation of guidelines and policy objectives may be performed on a more frequent basis. Portico Benefit Services evaluates the risk and return objectives of each fund when setting optimal asset class allocation targets.

Portico Benefit Services has an asset rebalancing policy that seeks to address the investment funds' underlying asset class exposures and complements the long-term target allocation policy. Rebalancing is implemented as a means of managing risk. A passive rebalancing approach has been adopted, and involves a complete rebalancing to long-term target allocations upon reaching a boundary established for an asset class range. Each fund's investments are also distributed with the intention of providing prudent diversification and limiting undue concentration of portfolio positions.

Furniture, Equipment, and Computer Software, Net

Furniture, equipment, and computer software (fixed assets) are stated net of depreciation/amortization. Depreciation/amortization is calculated on the straight-line method over the estimated useful life of the asset. Upon sale or retirement of an asset, any difference between the purchase cost and the asset's net book value is recorded as a gain or loss and credited or charged to operations.

Repairs to and maintenance of a fixed asset is expensed when incurred. Improvements to a fixed asset, if material, are capitalized and depreciated over the remaining useful life of the asset. Assets are depreciated over a life of three to seven years.

During 2022, Portico Benefit Services began a project to replace its financial software system. The majority of capitalized costs related to the implementation of this system are included as additions to assets in 2023.

The total assets held by category as of Dec. 31, 2023 and Dec. 31, 2022 are shown in the following chart.

(IN THOUSANDS)	2023	2022
Computer hardware	3,189	3,117
Furniture and equipment	3,245	3,320
Computer software	14,094	13,301
Acquisition Cost as of Jan. 1	20,528	19,738
Plus additions to assets	5,274	1,001
Less disposal of assets	(273)	(211)
Acquisition Cost as of Dec. 31	25,529	20,528
Accumulated Depreciation as of Jan. 1	17,328	16,826
Depreciation expense	860	708
Disposal of assets	(273)	(206)
Accumulated Depreciation as of Dec. 31	17,915	17,328
Fixed Assets - net	7,614	3,200

Leases

Portico Benefit Services has an obligation as a lessee for office space which has a remaining term of 9 years. Portico Benefit Services has classified this lease as an operating lease. This lease contains two renewal options for periods of five years each. Because Portico Benefit Services is not reasonably certain to exercise these renewal options, the optional periods are not included in determining the lease term, and associated payments under these renewal options are excluded from lease payments for purposes of calculating lease liabilities pursuant to ASC Topic 842.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

Portico Benefit Services made an accounting policy election available under ASC Topic 842 not to recognize right-of-use (ROU) assets and lease liabilities for leases with a term of 12 months or less. For the operating lease, the ROU assets and lease liabilities are measured based on the present value of future lease payments over the lease term at the commencement date of the lease. To determine the present value of lease payments, Portico Benefit Services made an accounting policy election available to non-public companies to utilize a risk-free borrowing rate, which is aligned with the lease term at the lease commencement date (or remaining term for leases existing upon adoption of ASC Topic 842). Pursuant to this, the ROU asset was measured using a discount rate of 1.31%.

Future lease payments include fixed rent escalation clauses. Total payments due under the lease contract include all fixed payments plus variable payments. Portico Benefit Services' office space lease requires it to make variable payments for its proportionate share of the building's property taxes, insurance, and operating expenses. These variable lease payments are not included in lease payments used to determine lease liabilities and are recognized as variable costs when incurred. Variable lease payments are included within *General and administrative expenses* on the *Combined Statements of Changes in Net Assets Available for Plan Benefits*.

As of Dec. 31, 2023 and 2022, Portico Benefit Services' lease ROU assets were \$1,608,000 and \$1,764,000, respectively, and related lease liabilities were \$3,358,000 and \$3,664,000, respectively. Lease ROU assets and related lease liabilities are included within *Other assets* and *Payables and accrued expenses*, respectively, on the *Combined Statements of Net Assets Available for Plan Benefits*.

Obligations Under Operating Lease

Under the current lease, the total amount of fixed and variable expenses recognized for the year ended Dec. 31, 2023 were \$639,000 and Dec. 31, 2022 were \$631,000. Of these amounts, the total amount of variable expenses recognized in each of these years were \$436,000 and \$428,000, respectively. The chart below shows the future undiscounted cash flows related to fixed payments under the operating lease for each of the next five years and thereafter, and a reconciliation to the lease liabilities recognized on the balance sheet as of Dec. 31, 2023.

YEAR ENDING DEC. 31	AMOUNT (DOLLARS IN THOUSANDS)
2024	361
2025	370
2026	379
2027	388
2028	396
Thereafter	1,675
Total lease payments	3,569
Less imputed interest	211
Total present value of lease liabilities	3,358

Investments

Security transactions are accounted for on a trade date basis (the date securities are purchased or sold). Interest income is recorded daily for all debt securities on an accrual basis, as is accretion of market discount, original issue discount, and amortization of premium. Dividends are recorded on the ex-dividend date.

In accordance with the policy of stating investments at fair value, unrealized appreciation or depreciation is reflected in the *Combined Statements of Changes in Net Assets Available for Plan Benefits*. **See Note 6 — Derivative Financial Instruments** for a breakout of futures, swaps, and foreign currency contracts. Portico Benefit Services manages the plans' investments in pools of common investment types. The assets, liabilities, income, and expenses of each pool are allocated to the plans based on each plan's percentage ownership of the pools.

Note 4 — Investments

Short-term investments consist of cash, cash equivalents, and all highly liquid debt instruments purchased with an original maturity of one year or less. Foreign currency held in the short-term investment accounts was \$4,329,000 at Dec. 31, 2023, and \$5,700,000 at Dec. 31, 2022.

Portico Benefit Services may engage in repurchase agreement transactions in pursuit of its investment objectives. Portico Benefit Services invests in repurchase agreements to provide for overnight liquidity. Collateral for these repurchase agreements is held at each counterparty's custodian in a segregated account for the benefit of Portico Benefit Services and each counterparty.

As of Dec. 31, 2023, Portico Benefit Services had invested \$184,618,000 in repurchase agreements, of which \$164,817,000 is reported as collateral under securities lending program and \$19,801,000 is reported as short-term investments on the *Combined Statements of Net Assets Available for Plan Benefits*.

As of Dec. 31, 2022, Portico Benefit Services had invested \$301,747,000 in repurchase agreements, of which \$291,640,000 is reported as collateral under securities lending program and \$10,107,000 is reported as short-term investments on the *Combined Statements of Net Assets Available for Plan Benefits*.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

Commitments

Portico Benefit Services invests in a variety of limited partnerships and has unfunded commitments to those limited partnerships. The unfunded portion of the commitment is a contractual obligation to be met for all currently active partnerships in accordance with the terms of the active partnership agreements.

Capital called during the year is funded in the current year. Rec callable capital represents a distribution of partner's committed capital that was called and invested during the investment period. In accordance with the partnership agreement, rec callable capital may be returned as proceeds to limited partners and is deemed a contractual liability to fund additional investments prior to the fund's official investment period closing. Portico Benefit Services has unfunded commitments as shown in the following chart. The total assets held by category as of Dec. 31, 2023 and Dec. 31, 2022 are shown in the following chart.

(Dollars in Thousands)				
UNFUNDED COMMITMENTS DEC. 31, 2023				
Total Commitments	Capital Called and Funded Through Dec. 31, 2022	Capital Called and Funded During 2023	Rec callable Capital	Unfunded Commitments at Dec. 31, 2023
1,198,514	983,488	55,969	55,402	208,591
(Dollars in Thousands)				
UNFUNDED COMMITMENTS DEC. 31, 2022				
Total Commitments	Capital Called and Funded Through Dec. 31, 2021	Capital Called and Funded During 2022	Rec callable Capital	Unfunded Commitments at Dec. 31, 2022
1,203,308	943,898	71,561	53,498	239,281

Offsetting Assets and Liabilities

Certain financial instruments and derivative instruments are eligible for offset in the *Combined Statements of Net Assets Available for Plan Benefits*. Derivative instruments and securities borrowing and lending agreements may be subject to an International Swaps and Derivatives Association (ISDA) Master Agreement. An ISDA Master Agreement governs certain financial instruments and contains provisions related to collateral and netting provisions in the event of default. An ISDA Master Agreement with each counterparty may create a right of offset for certain derivative instruments' payables and/or receivables agreements and securities lending amounts with collateral held and/or posted and create one single net payment in the event of default or termination. Financial instrument amounts subject to master netting arrangements are presented on a gross basis in the *Combined Statements of Net Assets Available for Plan Benefits*.

The following chart presents the gross and net information of assets subject to master netting agreements. Financial instruments not subject to master netting agreements are not eligible for net presentation and are excluded from the chart below.

DEC. 31, 2023 (Dollars in Thousands)							
				Gross Amounts Not Offset in the <i>Combined Statements of Net Assets Available for Plan Benefits</i>			
Assets	Gross Amounts of Recognized Assets	Gross Amounts Offset in the <i>Combined Statements of Net Assets Available for Plan Benefits</i>	Net Amounts of Assets Presented in the <i>Combined Statements of Net Assets Available for Plan Benefits</i>	Financial Instruments ¹	Cash Collateral Pledged	Securities Collateral Pledged	Net Amount ²
Repurchase agreements	19,801	–	19,801	19,801	–	–	–
Forward foreign currency contracts	292,661	–	292,661	292,110	–	–	551
Swap agreements	17,257	–	17,257	17,193	–	–	64
DEC. 31, 2022 (Dollars in Thousands)							
				Gross Amounts Not Offset in the <i>Combined Statements of Net Assets Available for Plan Benefits</i>			
Assets	Gross Amounts of Recognized Assets	Gross Amounts Offset in the <i>Combined Statements of Net Assets Available for Plan Benefits</i>	Net Amounts of Assets Presented in the <i>Combined Statements of Net Assets Available for Plan Benefits</i>	Financial Instruments ¹	Cash Collateral Pledged	Securities Collateral Pledged	Net Amount ²
Repurchase agreements	10,107	–	10,107	10,107	–	–	–
Forward foreign currency contracts	267,007	–	267,007	266,999	–	–	8
Swap agreements	14,214	–	14,214	14,085	–	–	129

¹Represents the amount of assets that could be offset by liabilities with the same counterparty under master netting or similar agreements that management elects not to offset on the *Combined Statements of Net Assets Available for Plan Benefits*.

²Represents the net amount due from counterparties in the event of default.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

The following chart presents the gross and net information of liabilities subject to master netting agreements. Financial instruments not subject to master netting agreements are not eligible for net presentation and are excluded from the chart below.

DEC. 31, 2023 (Dollars in Thousands)							
Liabilities	Gross Amounts of Recognized Liabilities	Gross Amounts Offset in the Combined Statements of Net Assets Available for Plan Benefits	Net Amounts of Liabilities Presented in the Combined Statements of Net Assets Available for Plan Benefits	Gross Amounts Not Offset in the Combined Statements of Net Assets Available for Plan Benefits			Net Amount ²
				Financial Instruments ¹	Cash Collateral Pledged	Securities Collateral Pledged	
Forward foreign currency contracts	292,126	–	292,126	292,110	–	–	16
Swap agreements	17,582	–	17,582	17,193	–	–	389
Securities lending	577,169	–	577,169	577,169	–	–	–
DEC. 31, 2022 (Dollars in Thousands)							
Liabilities	Gross Amounts of Recognized Liabilities	Gross Amounts Offset in the Combined Statements of Net Assets Available for Plan Benefits	Net Amounts of Liabilities Presented in the Combined Statements of Net Assets Available for Plan Benefits	Gross Amounts Not Offset in the Combined Statements of Net Assets Available for Plan Benefits			Net Amount ²
				Financial Instruments ¹	Cash Collateral Pledged	Securities Collateral Pledged	
Forward foreign currency contracts	267,055	–	267,055	266,999	–	–	56
Swap agreements	14,217	–	14,217	14,085	–	–	132
Securities lending	669,670	–	669,670	669,670	–	–	–

¹ Represents the amount of liabilities that could be offset by assets with the same counterparty under master netting or similar agreements that management elects not to offset on the *Combined Statements of Net Assets Available for Plan Benefits*.

² Represents the net amount due to counterparties in the event of default.

Note 5 — Fair Value Measurements

The measurement basis for Portico Benefit Services' financial instruments is fair value. Financial instruments measured at fair value on a recurring basis include:

- **Financial assets** primarily consist of stocks, bonds, mutual funds, short-term investments, real estate investment funds or partnerships, private equity partnerships or funds, collateral under securities lending program, and derivatives such as foreign currency contracts, futures contracts, and swap contracts.
- **Financial liabilities** primarily consist of payables under securities lending program and derivatives such as foreign currency contracts, futures contracts, and swap contracts.

GAAP defines fair value as the price that would be received from selling an asset or the price that would be paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date, known as an exit-price. GAAP also establishes a three-level fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.

Where possible, Portico utilizes prices that are obtained from an independent pricing service. When prices from an independent pricing service are not readily available or are deemed unreliable, Portico Benefit Services' own assumptions are utilized to reflect those that market participants would be presumed to use in pricing the asset or liability at the measurement date. Portico Benefit Services uses prices and inputs that are current as of the measurement date, including during periods of market disruption. In periods of market disruption, the ability to observe prices and inputs may be reduced for many instruments. This condition may cause an instrument to be reclassified from Level 1 to Level 2 or from Level 2 to Level 3. Financial assets and financial liabilities recorded on the *Combined Statements of Net Assets Available for Plan Benefits* at fair value are categorized based on the reliability of inputs to the valuation techniques as follows:

- **Level 1** — Financial assets and financial liabilities with values based on unadjusted quoted prices for identical assets or liabilities in an active market that Portico Benefit Services can access.
- **Level 2** — Financial assets and financial liabilities whose values are based on the following:
 - quoted prices for similar assets or liabilities in active markets
 - quoted prices for identical assets or liabilities in non-active markets, or
 - valuation models with inputs that are observable, directly or indirectly, for substantially the full term of the asset or liability
- **Level 3** — Financial assets and financial liabilities with values based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement. These inputs may reflect Portico Benefit Services' estimates of the assumptions that market participants would use in valuing the financial assets and financial liabilities.

In determining fair value, Portico Benefit Services principally uses the market approach which utilizes market data for the same or similar instruments. To a lesser extent, Portico Benefit Services uses the income approach which involves determining fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

Observable inputs are those used by market participants in valuing financial instruments that are developed based on available market data, obtained from independent sources. In the absence of observable inputs, unobservable inputs reflect Portico Benefit Services' estimates of the assumptions market participants would use in valuing financial assets and financial liabilities and are developed based on the best information available in the circumstances.

The availability of observable inputs varies by instrument. In situations where fair value is based on internally developed pricing models or inputs that are unobservable in the market, the determination of fair value requires more judgment. The level in the fair value hierarchy within which the fair value measurement is categorized is determined based on the lowest level of input that is significant to the fair value measurement in its entirety.

Summary of Valuation Techniques for Presented Classes of Financial Assets and Financial Liabilities

Corporate Bonds

Fair value of corporate bonds is valued by pricing services and is based on the most recent observable trade and/or external quotes, depending on availability. The most recent observable trade price is given the highest priority as the valuation benchmark based on an evaluation of transaction date, size, frequency, and bid-offer. Corporate bond prices may be adjusted by bond or credit default swap spread movement. When neither external quote nor recent trade is available, the bonds are valued using a discounted cash flow approach based on risk parameters of comparable securities. Corporate bonds are generally classified as Level 2 in the fair value hierarchy.

Mortgage-Backed and Asset-Backed

Commercial mortgage-backed securities (CMBS), collateralized mortgage obligations (CMO), and asset-backed securities (ABS) are valued based on prices provided by an independent pricing service. The service may use a credit spread for the particular security. When price or credit spreads are not observable, the valuation is based on prices of comparable bonds or the present value of expected future cash flows. When estimating the fair value based on the present value of expected future cash flows, the best estimate is used of the key assumptions, including forecasted credit losses, pre-payment rates, forward yield curves, and discount rates commensurate with the risks involved, while also taking into account performance of the underlying collateral. CMBS, CMO, and ABS are classified as Level 3 in the fair value hierarchy if external prices or credit spreads are unobservable or if comparable trades/assets involve significant subjectivity related to property type differences, cash flows, performance, and other inputs; otherwise, they are classified as Level 2 in the fair value hierarchy.

U.S. Government and Agencies

U.S. government and agencies consist of U.S. treasury securities and U.S. agency securities. U.S. treasury securities are valued using quoted market prices provided by an independent pricing service and are generally classified as Level 1 in the fair value hierarchy. U.S. agency securities are comprised of two main categories consisting of agency issued debt and mortgage pass-throughs. Agency issued debt securities are generally valued using quoted market prices. Mortgage pass-throughs include to-be-announced (TBA) securities and mortgage pass-through certificates. TBA securities are generally valued using quoted market prices. The fair value of mortgage pass-through certificates are model driven based on the comparable TBA security. Agency issued debt securities and mortgage pass-throughs are generally classified as Level 2 in the fair value hierarchy.

Non-U.S. Governments and Agencies

Sovereign government obligations are valued using quoted prices provided by an independent pricing service in active markets when available. To the extent quoted market prices are not available, fair value is determined based on reference to recent trading activity and quoted prices of similar securities by the pricing service. These securities are generally classified as Level 2 in the fair value hierarchy.

Treasury Inflation Protected

The principal amount of treasury inflation protected securities (TIPS) is increased for inflation or decreased for deflation based on a monthly published index. Interest payments are based on the adjusted principal at the time the interest is paid. These adjustments are recorded as interest income on the *Combined Statements of Changes in Net Assets Available for Plan Benefits*. TIPS are valued using quoted market prices provided by an independent pricing service. TIPS are classified as Level 1 in the fair value hierarchy.

Term Loans

Term loans consist of debt securities which are valued based on observable market transactions provided by an independent pricing service for trading units of similar securities. Various pricing techniques are utilized which take into account appropriate factors such as yield, quality, coupon rate, maturity, type of issue, trading characteristics, and other data, as well as broker quotes. Term loan securities are valued based upon a single quote provided by the pricing service; therefore, they are classified as Level 3 in the fair value hierarchy.

Private Placement

Private placement securities are securities that either a) cannot be offered for public sale without first being registered, or being able to take advantage of an exemption from registration, under the Securities Act of 1933; or b) are subject to contractual restrictions on public sales. In some cases, when a security cannot be offered for public sale without first being registered, the issuer of the restricted security has agreed to register such securities for resale, at the issuer's expense, in connection with another registered offering of the securities. Many such restricted securities may be resold in the secondary market in transactions exempt from registration. Restricted securities issued by publicly traded companies are generally valued at a discount to similar publicly traded securities. Restricted securities issued by non-public entities may be valued by reference to comparable public entities as provided by an independent pricing service or fundamental data relating to the issuer or both. Restricted securities are generally classified as Level 2 in the fair value hierarchy.

Municipals

The fair value of municipal bonds is valued using prices provided by an independent pricing service. The service determines prices using recent trade activity, market price quotations provided by an independent pricing service, and new issuance levels. In the absence of this information, fair value is calculated using comparable bond credit spreads. Current interest rates, credit events, and individual bond characteristics (e.g., coupon, call features, maturity, and revenue purpose) are considered in the valuation process. Municipal bonds are generally classified as Level 2 in the fair value hierarchy.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

Convertible Debentures

Convertible debentures consist of corporate bonds that can be converted into the issuer's common stock at a pre-determined price. Fair value is derived from dealer quotes and exchange prices provided by an independent pricing service, when available. When dealer quotes or price is not available, sensitivity analysis is utilized to evaluate the security. Sensitivity adjustments are based upon changes in conversion value and investment value from the time an observable, quoted price was obtained. Convertible debentures are classified as Level 2 in the fair value hierarchy.

Stocks

Fair value of U.S. securities traded on a national exchange (U.S. equity securities, convertible preferred stocks, and equity futures) are stated at the last reported sales price on the valuation date. Any foreign securities held in non-U.S. pools are subjected to being valued using a pricing service that considers the correlation between the foreign security's trading patterns of the foreign security and intraday trading in the U.S. markets for investments such as corporate stock, American depository receipts (ADRs), and exchange-traded funds. This pricing values the movement of certain indices of securities based on a statistical analysis of the historical relationship and applies a factor to the last reported sales price on the day of the valuation. Not all foreign securities apply a factor to the sales price. If the foreign security is in a market that observes a national holiday on the valuation date, there is no time zone difference from U.S. securities, or there is no movement in the market indexes, no factor is applied. For securities for which market prices are not readily available, the fair values are determined based on quoted market close prices for similar issues, or dealer quotes, or pricing models utilizing market observable inputs from comparable securities as described above. These securities are generally classified as Level 1 or Level 2 in the fair value hierarchy. These securities are considered Level 2 securities when they have inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly.

Short-Term Investments

Short-term financial instruments, including cash equivalents, time deposits, repurchase agreements, commercial paper, and other short-term investments are generally recorded at cost, which, due to the short-term nature, approximates the fair value of these instruments. These securities can be classified as Level 1 or Level 2 in the fair value hierarchy. Securities are classified as Level 1 securities when inputs are quoted prices in active markets for identical securities. They are considered Level 2 securities when they have inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly.

Mutual Funds and Commingled Funds

Mutual funds include money market funds, emerging market mutual funds, and other similar investments. Mutual funds and money market funds are stated at the last reported net asset value at the close of each business day. Commingled funds are valued at net asset value as reported by the fund manager. Valuations of investments within commingled funds are generally based upon methodologies such as the market-based approach, which may use related assets or liabilities, recent transactions, market multiples, book values, and other methods that may utilize unobservable inputs and assumptions to value the investment. These securities can be classified as Level 1 or Level 2 in the fair value hierarchy. Securities are classified as Level 1 when inputs are quoted prices in active markets for identical securities. They are considered Level 2 securities when they have inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly.

Private Equity Funds, Limited Partnerships, and Real Estate Funds

In determining the fair value of Portico's portfolio investments, which are comprised of limited partnership interests, Portico generally utilizes the audited GAAP financial statements received from the limited partnership, and the fair value is determined based on Portico's percentage of the limited partnership. The underlying investments of the limited partnership are typically valued following the authoritative guidance on fair value measurements and disclosures. Portico is generally restricted from selling its partnership interests without approval from the general partner of the limited partnership. Distributions are received by Portico from the liquidation of the underlying assets of the limited partnership. Portico estimates that the underlying assets will be ratably liquidated over the remaining life of the partnership. Because of the inherent uncertainty of valuation, those estimated values may differ materially from any realized proceeds received from the limited partnerships.

The role of Private Equity, Limited Partnerships and Real Estate funds in Portico's portfolio is to increase funds' projected returns relative to global public equities over time periods of at least 10 years. Valuations of investments within private equity and real estate investments are determined by the manager and are generally based upon valuation methodologies such as market multiples, discounted cash flows, or other accepted methods that may utilize unobservable inputs and assumptions deemed appropriate for the type of investment and are consistent with what other market participants would use in pricing such securities. The valuation inputs include inputs related to movements in appropriate and relevant indices. Significant increases (decreases) in these inputs could result in significantly higher (lower) fair value measurements. The estimated remaining life to liquidation of the private equity, limited partnerships, and real estate funds ranges from less than 1 year to 15 years. Redemptions are not permitted. These funds distribute proceeds from the liquidation of the underlying assets for the funds. Private equity and real estate funds are excluded from the fair value hierarchy based on the fact that they are measured at net asset value per share (or its equivalent) as a practical expedient.

Swaps and Futures

Derivatives consist of fixed income futures contracts, equity index futures, interest rate swaps, credit default swaps, and total return swaps. Interest rate, credit default, and total return swaps derive their value from underlying asset prices, indices, reference rates, and other inputs or any combination of these factors. Futures and interest rate swaps are priced using a pricing service. Over-the-counter derivatives are priced using broker-dealer quotations.

Depending on the product and the terms of the transaction, the value of the derivatives can be estimated using a series of techniques, including simulation pricing models. The pricing models use inputs that are observed from actively-quoted markets such as issuer details, indices, spreads, interest rates, yield curves, dividends, and exchange rates. Derivatives that use similar valuation techniques and inputs as described above are categorized as Level 2 in the fair value hierarchy. Futures contracts traded on a national securities exchange are stated at the last reported sale or settlement price on the day of valuation. To the extent that these instruments are actively traded and valuation adjustments are not applied, they are classified as Level 1 in the fair value hierarchy.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

Collateral Under Securities Lending Program and Payables Under Securities Lending Program

Fair value of collateral under a securities lending program is based on quoted market close prices for identical securities from the exchanges upon which they trade. For securities for which market prices are not readily available, fair values are determined by a pricing service based on quoted market close prices for similar issues, dealer quotes, or pricing models utilizing market observable inputs from comparable securities. Amortized cost of short-term financial instruments, including time deposits, repurchase agreements, commercial paper, and other short-term investments approximates the fair value of these instruments. Assets included in the securities on loan program include equities, fixed income, certificates of deposit, repurchase agreements, and commercial paper. These securities and corresponding payables are classified as Level 2 in the fair value hierarchy.

Forward Foreign Currency Contracts

Foreign currency contracts are agreements between two parties to buy and sell currencies at a set price on a future date. The U.S. dollar value of forward currency contracts is determined using current forward currency exchange rates supplied by a quotation service. The contract's market value will fluctuate with changes in currency exchange rates. The contract is marked to market daily. These instruments and liabilities are classified as Level 2 in the fair value hierarchy.

The charts below and on page 32 set forth, for each fair value hierarchy level, Portico Benefit Services' assets and liabilities measured at fair value.

AT DEC. 31, 2023 (Dollars in Thousands)					
	Level 1	Level 2	Level 3	Net Asset Value ¹	At Fair Value
Investments					
Bonds					
• Corporate bonds	–	919,345	–	–	919,345
• Mortgage-backed and asset-backed	–	46,573	–	–	46,573
• U.S. government and agencies	328,917	562,854	–	–	891,771
• Non-U.S. government and agencies	–	22,526	–	–	22,526
• Municipals	–	15,138	–	–	15,138
• Treasury inflation protected	587,627	–	–	–	587,627
• Term loans	–	–	131,973	–	131,973
• Private placement	–	102,269	–	–	102,269
• Convertible debentures	–	3,631	–	–	3,631
Total bonds	916,544	1,672,336	131,973	–	2,720,853
Stocks					
• U.S. equity	1,243,978	387	–	–	1,244,365
• Non-U.S. equity	245,112	1,088,904	1	–	1,334,017
Total stocks	1,489,090	1,089,291	1	–	2,578,382
Short-Term Investments	7,381	109,181	–	–	116,562
Mutual Funds and Commingled Funds	534,329	1,053,408	–	–	1,587,737
Private Equity and Real Estate Investments					
• Private equity limited partnerships	–	–	–	549,183	549,183
• Real estate	–	–	–	112,125	112,125
Total private equity and real estate investments	–	–	–	661,308	661,308
Total investments, at fair value	2,947,344	3,924,216	131,974	661,308	7,664,842
Assets					
• Collateral under securities lending program	–	577,562	–	–	577,562
• Foreign currency contracts	–	296,485	–	–	296,485
• Swaps/Futures	7,272	16,760	–	–	24,032
Liabilities					
• Payables under securities lending program	–	(577,169)	–	–	(577,169)
• Foreign currency contracts	–	(296,274)	–	–	(296,274)
• Swaps/Futures	(5,784)	(17,147)	–	–	(22,931)

¹In accordance with Subtopic 820-10, certain investments are measured at fair value using the net asset value per share (or its equivalent) as a practical expedient and are shown in the Net Asset Value column in the fair value hierarchy. This presentation permits reconciliation of fair value hierarchy to the amounts shown in the *Combined Statements of Net Assets Available for Plan Benefits*.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

AT DEC. 31, 2022 (Dollars in Thousands)					
	Level 1	Level 2	Level 3	Net Asset Value ¹	At Fair Value
Investments					
Bonds					
• Corporate bonds	–	573,084	–	–	573,084
• Mortgage-backed and asset-backed	–	53,415	–	–	53,415
• U.S. government and agencies	331,238	511,147	–	–	842,385
• Non-U.S. government and agencies	–	22,683	–	–	22,683
• Municipals	–	13,352	–	–	13,352
• Treasury inflation protected	573,452	–	–	–	573,452
• Term loans	–	–	135,858	–	135,858
• Private placement	–	400,649	–	–	400,649
• Convertible debentures	618	4,062	–	–	4,680
Total bonds	905,308	1,578,392	135,858	–	2,619,558
Stocks					
• U.S. equity	1,106,607	358	–	–	1,106,965
• Non-U.S. equity	221,789	1,082,891	1	–	1,304,681
Total stocks	1,328,396	1,083,249	1	–	2,411,646
Short-Term Investments	7,209	128,289	–	–	135,498
Mutual Funds and Commingled Funds	551,303	885,337	–	–	1,436,640
Private Equity and Real Estate Investments					
• Private equity limited partnerships	–	–	–	563,453	563,453
• Real estate	–	–	–	107,984	107,984
Total private equity and real estate investments	–	–	–	671,437	671,437
Total investments, at fair value	2,792,216	3,675,267	135,859	671,437	7,274,779
Assets					
• Collateral under securities lending program	–	669,891	–	–	669,891
• Foreign currency contracts	–	272,633	–	–	272,633
• Swaps/Futures	1,216	14,212	–	–	15,428
Liabilities					
• Payables under securities lending program	–	(669,670)	–	–	(669,670)
• Foreign currency contracts	–	(273,007)	–	–	(273,007)
• Swaps/Futures	(1,694)	(14,215)	–	–	(15,909)

¹In accordance with Subtopic 820-10, certain investments are measured at fair value using the net asset value per share (or its equivalent) as a practical expedient and are shown in the Net Asset Value column in the fair value hierarchy. This presentation permits reconciliation of fair value hierarchy to the amounts shown in the *Combined Statements of Net Assets Available for Plan Benefits*.

The following table is a listing of limited partnerships that have communicated to Portico Benefit Services the intent of liquidation and the timing of their dissolution. This summary only includes private equity, limited partnership, and real estate investment funds.

INVESTMENTS	FAIR VALUE AS OF DEC. 31, 2023 (Dollars in Thousands)	TIMING OF LIQUIDATION
OCM Opportunities VII	3	2024
Blackstone Real Estate Partners V	9	2024

The following chart sets forth quantitative information about the significant unobservable inputs of our Level 3 assets, which are recorded at fair value on the *Combined Statements of Net Assets Available for Plan Benefits* on a recurring basis.

INVESTMENTS	FAIR VALUE AS OF DEC. 31, 2023 (Dollars in Thousands)	PRINCIPAL VALUATION TECHNIQUE	UNOBSERVABLE INPUT
Term loans	131,973	Third Party Vendor	Broker Quote ¹
Publicly traded limited partnerships	1	Third Party Vendor	Broker Quote ¹
Total	131,974		

¹ Fair value for these financial assets is measured using non-binding broker or dealer quotes. Significant unobservable inputs are not developed by Portico Benefit Services and are not readily available.

Transfers In and/or Out of Levels

Transfers in and/or out of levels are reflected as of the actual date of the event or change in circumstances that caused the transfer. For the years ended Dec. 31, 2023 and Dec. 31 2022, there were no transfers into or out of Level 3.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

Note 6 — Derivative Financial Instruments

Portico Benefit Services, in accordance with the ELCA trust documents, has established an investment policy permitting the use of derivative instruments by internal and external investment managers.

This investment policy expressly identifies the permissible uses of derivative instruments and contains accounting and management controls designed to ensure conformance with these policies. Portico Benefit Services and its managers utilize financial futures, forwards, and swaps to assist in controlling risk and potentially enhance portfolio values in a manner that is prudent and intended to further the purposes of the investment portfolio.

Portico Benefit Services uses futures to keep the portfolio fully invested and to manage exposure to interest rate and market currency fluctuations. Gains or losses on futures contracts can offset changes in the yield of securities. When a futures contract is opened, cash or other investments equal to the required “initial margin deposit” are held on deposit with and pledged to the broker. Additional securities held by the portfolios may be earmarked to cover open futures contracts. The futures contract’s daily change in value (“variation margin”) is either paid to or received from the broker, and is recorded as an unrealized gain or loss. When the contract is closed, realized gain or loss is recorded equal to the difference between the value of the contract when closed.

Portico Benefit Services uses forwards to reduce the risk of foreign currency fluctuations. Portico Benefit Services manages exposure to short-term currency fluctuations in foreign securities by purchasing foreign currency contracts. These contracts are marked to market daily. The gains and losses on forward foreign currency contracts are netted against the gains and losses on the underlying foreign securities.

Portico Benefit Services utilizes various types of swap transactions. Swap transactions are negotiated contracts (“over-the-counter “OTC” swaps”) between an investment manager and a counterparty, or centrally cleared (“centrally cleared swaps”) with a central clearinghouse through a Futures Commission Merchant (“FCM”), to exchange investment cash flows, assets, foreign currencies, or market-linked returns at specified, future intervals.

Portico Benefit Services uses interest rate swap agreements to manage exposure to interest rate risk. Portico Benefit Services uses equity index swaps to gain exposure to equity indices where futures exposure is not available or practical, and total return swap agreements to gain or mitigate exposure of the underlying reference. Portico enters into Credit Default Swap (“CDS”) contracts to provide diversified credit exposure to bond/loan asset classes and hedge the risk of credit default. CDS contracts are agreements in which one party pays fixed periodic payments to a counterparty in consideration for a guarantee from the counterparty to make a specific payment should a specified credit event(s) take place. Credit events are defined under individual swap agreements and generally include bankruptcy, failure to pay, restructuring, repudiation/moratorium, obligation acceleration, and obligation default. The cash collateral related to these agreements is used to help mitigate both counterparty risk, or termination of the contract, by requiring the pledging/posting of assets to the other party to secure any outstanding obligations.

As the buyer of protection, Portico Benefit Services pays periodic fees in return for payment by the seller, which is contingent upon an adverse credit event occurring in the underlying issuer. As a seller of protection, Portico collects periodic fees from the buyer and profits if the credit of the underlying issuer remains stable or improves while the swap is outstanding, but the seller in a credit default swap contract would be required to pay the amount of credit loss, determined as specified in the agreement, to the buyer in the event of an adverse credit event in the reference entity. The values for credit indexes serve as an indicator of the current status of the payment/performance risk and represent the likelihood or risk of default for the credit derivative.

A derivative instrument may incur a mark-to-market loss if the value of the derivative decreases due to an unfavorable change in the market rate or value of the underlying instrument. Losses can also occur if the counterparty does not perform under the derivative. Portico Benefit Services’ risk of loss from the counterparty credit risk on over-the-counter derivatives is generally limited to the aggregate unrealized gain netted against any collateral held. With exchange traded futures and centrally cleared swaps, there is minimal counterparty credit risk because the exchange’s clearinghouse, as counterparty to such derivatives, guarantees against a possible default, thus the credit risk is limited to the failure of the clearinghouse. However, credit risk still exists in exchange traded futures and centrally cleared swaps with respect to initial and variation margin that is held in a broker’s customer accounts.

The derivative instruments used by Portico Benefit Services have not been designated as hedging instruments under the provisions of ASC Topic 815, Derivatives and Hedging and, accordingly, are marked to market with changes in value included in unrealized gains (losses).

Notes to Financial Statements (Dec. 31, 2023 & 2022)

The following is a summary of the average outstanding value by derivative instrument for the year ended Dec. 31, 2023:

DERIVATIVE INSTRUMENT	AVERAGE NOTIONAL COST (Dollars in Thousands) ¹	
Futures Contract – Equity – Long	84,512	
Futures Contract Fixed Income – Long	225,607	
Futures Contract – Equity – Short	44,778	
Futures Contract Fixed Income – Short	98,075	
Credit Default Swaps – Buy Protection	13,905	
Credit Default Swaps – Sell Protection	13,905	
DERIVATIVE INSTRUMENT	AVERAGE UNREALIZED APPRECIATION (Dollars in Thousands) ¹	AVERAGE UNREALIZED DEPRECIATION (Dollars in Thousands) ¹
Equity Index and Total Return Swap Contracts	13,173	12,732
DERIVATIVE INSTRUMENT	AVERAGE ASSET (Dollars in Thousands) ¹	AVERAGE LIABILITY (Dollars in Thousands) ¹
Forward Foreign Currency Contracts	319,342	319,197

¹Based on the ending quarterly outstanding amounts for the year ended Dec. 31, 2023.

The following is a summary of the average outstanding value by derivative instrument for the year ended Dec. 31, 2022:

DERIVATIVE INSTRUMENT	AVERAGE NOTIONAL COST (Dollars in Thousands) ¹	
Futures Contract – Equity – Long	69,492	
Futures Contract Fixed Income – Long	147,995	
Futures Contract – Equity – Short	33,964	
Futures Contract Fixed Income – Short	97,909	
Credit Default Swaps – Buy Protection	9,059	
Credit Default Swaps – Sell Protection	9,059	
DERIVATIVE INSTRUMENT	AVERAGE UNREALIZED APPRECIATION (Dollars in Thousands) ¹	AVERAGE UNREALIZED DEPRECIATION (Dollars in Thousands) ¹
Equity Index and Total Return Swap Contracts	9,119	9,175
DERIVATIVE INSTRUMENT	AVERAGE ASSET (Dollars in Thousands) ¹	AVERAGE LIABILITY (Dollars in Thousands) ¹
Forward Foreign Currency Contracts	311,201	311,918

¹Based on the ending quarterly outstanding amounts for the year ended Dec. 31, 2022.

The following chart presents derivative instruments, by contract type, and the impact on Portico Benefit Services' *Combined Statement of Changes in Net Assets Available for Plan Benefits* for the year ended Dec. 31, 2023.

CHANGE IN UNREALIZED APPRECIATION (DEPRECIATION) ON DERIVATIVES RECOGNIZED IN INCOME (Dollars in Thousands)			
Risk Exposure Category	Forward Foreign Currency Exchange Contracts	Futures Contracts	Swap Agreements
Equity price risk	–	(1,545)	(72)
Foreign exchange risk	(584)	–	–
Interest rate risk	–	(414)	–
Credit risk	–	–	75
Total	(584)	(1,959)	3
AMOUNT OF REALIZED APPRECIATION (DEPRECIATION) ON DERIVATIVES RECOGNIZED IN INCOME (Dollars in Thousands)			
Risk Exposure Category	Forward Foreign Currency Exchange Contracts	Futures Contracts	Swap Agreements
Equity price risk	–	(5,704)	101
Foreign exchange risk	22	–	–
Interest rate risk	–	775	–
Credit risk	–	–	(179)
Total	22	(4,929)	(78)

The foreign currency contracts receivable balance was \$296,485,000 as of Dec. 31, 2023, and \$272,633,000 as of Dec. 31, 2022. The foreign currency contracts payable balance was \$296,274,000 as of Dec. 31, 2023, and \$273,007,000 as of Dec. 31, 2022.

Notes to Financial Statements (Dec. 31, 2023 & 2022)

The following chart summarizes the fair market value of derivative positions as of Dec. 31, 2023 and Dec. 31, 2022.

IMPACT OF DERIVATIVES ON THE COMBINED STATEMENTS OF NET ASSETS AVAILABLE FOR PLAN BENEFITS DEC. 31, 2023 AND DEC. 31, 2022 (Dollars in Thousands)			
Derivatives Not Accounted for as Hedging Instruments Under ASC 815			
Asset Derivative Instruments	Location	Dec. 31, 2023 Fair Value	Dec. 31, 2022 Fair Value
Foreign currency contracts	Foreign currency contracts, assets	296,485	272,633
Stock index futures contracts	Swaps/Futures	1,447	841
Bond futures contracts	Swaps/Futures	5,824	375
Stock index and total return stock swap agreements	Swaps/Futures	17,128	14,123
Interest rate and credit default swap agreements	Swaps/Futures	(367)	89
Variation margin on swap agreements	Other assets/payables and accrued expenses	680	63
Total		321,197	288,124
Liability Derivative Instruments			
Foreign currency contracts	Foreign currency contracts, liabilities	(296,274)	(273,007)
Stock index futures contracts	Swaps/Futures	(493)	(1,439)
Bond futures contracts	Swaps/Futures	(5,290)	(255)
Stock index and total return stock swap agreements	Swaps/Futures	(17,148)	(14,215)
Variation margin on swap agreements	Payables and accrued expenses	(15)	(36)
Total		(319,220)	(288,952)

Note 7 – Portfolio Securities Lending

Portico Benefit Services engages in securities lending whereby certain securities within its portfolio are loaned to other institutions, generally for short periods of time. Portico Benefit Services also lends securities through Tri-Party Agreements. These Tri-Party Agreements are within the scope of Portico Benefit Services' securities lending practice. Under these Tri-Party Agreements, Portico Benefit Services does not have ownership rights of the collateral received and Portico Benefit Services is indemnified of any losses incurred by lending securities through a Tri-Party Agreement. The non-cash collateral asset and the related obligation to return the collateral are not recorded in the *Combined Statements of Net Assets Available for Plan Benefits*.

At Dec. 31, 2023, the market value of the securities loaned to brokers was \$1,325,316,000, of which \$769,908,000 was lent through Tri-Party Agreements. At Dec. 31, 2022, the market value of the securities loaned to brokers was \$1,024,544,000, of which \$381,010,000 was lent through Tri-Party Agreements.

The following table presents the total amount of securities loaned with continuous maturity, by type, offset by the gross payable upon return of securities loaned by Portico Benefit Services as of Dec. 31, 2023, and Dec. 31, 2022.

SECURITIES LENDING TRANSACTIONS 2023	
(Dollars in Thousands)	
	TOTAL
Agencies/Other Government	1,954
Corporate	250,020
Equity	150,190
TIPS	82,417
U.S. T-Bonds	15,812
U.S. T-Notes	51,847
Exchange Traded	2,796
Sovereign	371
Total Lending	555,407
Gross amount payable upon return of collateral for securities loaned	577,169
Net amounts due to counterparty	21,762
SECURITIES LENDING TRANSACTIONS 2022	
(Dollars in Thousands)	
	TOTAL
Agencies/Other Government	2,360
Corporate	217,476
Equity	205,318
TIPS	117,462
U.S. T-Bonds	34,585
U.S. T-Notes	64,116
Exchange Traded	2,144
Sovereign	209
Total Lending	643,670
Gross amount payable upon return of collateral for securities loaned	669,670
Net amounts due to counterparty	26,000

Notes to Financial Statements (Dec. 31, 2023 & 2022)

Portico Benefit Services earns fees for participating in this program, which is administered by Portico Benefit Services' custodial bank, BNY Mellon Trust (the lending agent). By the end of the business day on which securities are delivered to the borrower, collateral equal to 103% of the market value of a loaned U.S. security and/or 108% of a non-U.S. security, including any accrued interest, is obtained from the borrower. After the initial settlement, collateral greater than 100% is maintained through collateral calls if market valuations deem additional collateral necessary.

Total securities lending income received by Portico Benefit Services was \$4,247,000 for the year ended Dec. 31, 2023, and \$3,678,000 for the year ended Dec. 31, 2022, and is recorded as other investment gain on the accompanying *Combined Statements of Changes in Net Assets Available for Plan Benefits*. In accordance with ASC Topic 860 Transfers and Servicing, Portico Benefit Services accounts for its securities lending transactions as secured borrowings, in which the collateral received and the related obligation to return the collateral are recorded at fair value in the *Combined Statements of Net Assets Available for Plan Benefits*.

Although Portico Benefit Services' securities lending program involves certain credit risks, Portico Benefit Services believes the high quality of the collateral received (primarily cash and money market instruments), collateral levels initially received being greater than 100% of securities loaned to brokers, and Portico Benefit Services' monitoring policies and procedures mitigate the likelihood of material losses under these arrangements. At Dec. 31, 2023, collateral received was primarily invested in commercial paper, certificate of deposits, and repurchase agreements. Market conditions affect the value of these investments and therefore impact the realized and unrealized gains or losses incurred by Portico Benefit Services. Additionally, fluctuations in market value may result in the collateral coverage level temporarily being less than 100%. In the event that the invested collateral declines in value and the borrower defaults, a loss could exist. If a borrower defaults, Portico Benefit Services has the right to offset losses with the collateral received. Additionally, some of these losses may be indemnified by Portico Benefit Services' custodian, based on the type of collateral.

Note 8 — Current and Future Benefit Obligations

ELCA Participating Annuity Investment Fund Obligation

For members who have annuitized a portion or all of their accounts, annuity payments for 2023 are valued on the basis of the Pri-2012 Health Retiree White Collar sex distinct mortality tables with a 0.975 adjustment factor and the MP-2021 mortality improvement scale. The 2022 annuity payments were valued on the basis of the RP-2014 sex distinct white-collar mortality rates with a 0.930 multiplier projected forward using projection scale MP-2017. The actuarial method used to determine the actuarial liability is the accrued benefit method. Under this method, the actuarial liability for retired members and survivors currently receiving benefits is determined as the actuarial present value of benefits expected to be paid, using the actual age of the retirees and survivors. To the extent that the benefit obligation under this method may differ from the fair value of the assets, the *Combined Statements of Net Assets Available for Plan Benefits* will reflect an excess or shortfall in the plan.

ELCA annuities participate in the investment performance of the Fund. If net assets exceed the benefit obligation, annuity payments may potentially increase (or interest-crediting rates may exceed 4.5%). If net assets fall short of the benefit obligation, annuity payments may potentially decrease (or interest-crediting rates may be less than 4.5%).

The investment of the funds supporting the obligation for annuities is determined by Portico Benefit Services. The projected long-term rate of return for these funds was 6.93% at Dec. 31, 2023, and 7.14% at Dec. 31, 2022. However, for purposes of calculating the plan obligation, a 4.5% return was assumed at both Dec. 31, 2023, and Dec. 31, 2022.

For members with ELCA Participating Annuity Bridge Accounts who have not yet annuitized their accounts, the obligation is the sum of the amounts transferred from the ELCA Retirement Plan and contributed to the ELCA Participating Annuity Bridge Accounts plus credited interest which may, during times of substantial or extended losses or under-performance in the markets, be negative causing bridge account balances to decrease. Interest rates credited to the bridge accounts are approved by the board of trustees of Portico Benefit Services.

The following chart shows the change in the actuarial present value of benefit obligations for retired plan members for the year ended Dec. 31, 2023, and the year ended Dec. 31, 2022.

BENEFIT OBLIGATIONS FOR RETIRED PLAN MEMBERS	(Dollars in Thousands)	
	2023	2022
ELCA Participating Annuity Investment Fund obligation at beginning of year, excluding ELCA Participating Annuity Bridge Accounts	1,900,955	2,028,504
Increase (decrease) during the year due to:		
• Interest	80,769	86,252
• Change in actuarial assumptions	(89,444)	–
• Benefits accumulated and experience changes	78,486	9,776
• Benefit payments and withdrawals	(212,180)	(223,577)
Net (decrease) increase:	(142,369)	(127,549)
ELCA Participating Annuity Investment Fund obligation at end of year, excluding ELCA Participating Annuity Bridge Accounts	1,758,586	1,900,955

Notes to Financial Statements (Dec. 31, 2023 & 2022)

The chart below contains annuity benefits expected to be paid to current annuitants under the ELCA Participating Annuity Investment Fund.

YEAR	(Dollars in Thousands)	YEAR	(Dollars in Thousands)
2024	208,900	2027	177,966
2025	198,324	2028	167,381
2026	188,316	2029-2033	679,306

ELCA Benefits Contribution Trust Benefit Obligation

The ELCA Benefits Contribution Trust benefit obligation represents the portion of the actuarial present value of estimated future post-retirement medical benefit subsidies attributable to employee service rendered through Dec. 31, 2023 and Dec. 31, 2022, respectively, for certain categories of members (including their beneficiaries and dependents) as shown in the chart below.

The post-retirement medical benefit subsidy is a flat dollar amount that increases by 3% each year.

ELCA BENEFITS CONTRIBUTION TRUST BENEFIT OBLIGATION	(Dollars in Thousands)	
	DEC. 31, 2023	DEC. 31, 2022
Current retirees	46,484	58,304
Other members fully eligible for benefits	231	296
Total	46,715	58,600

The chart below contains ELCA subsidies expected to be paid on behalf of current and future retirees from the ELCA Benefits Contribution Trust to the ELCA Medical and Dental Benefits Plan.

YEAR	ELCA BENEFITS CONTRIBUTION TRUST PAYMENTS TO ELCA MEDICAL AND DENTAL BENEFITS PLAN
	(Dollars in Thousands)
2023	6,884
2024	6,384
2025	5,880
2026	5,379
2027	4,915
2028-2032	17,974

The following are significant assumptions used in the valuations at Dec. 31, 2023 and Dec. 31, 2022:

- Valuation interest rate: 4.60% for 2023, 3.80% for 2022
- Mortality: Pri-2012 Health Retiree White Collar sex distinct mortality tables with a 0.975 adjustment factor and the MP-2021 mortality improvement scale for 2023
- Mortality: RP-2014 sex distinct white-collar mortality rates with a 0.930 multiplier projected forward using projection scale MP-2017 for 2022

The chart below shows the change in the actuarial present value of the ELCA Benefits Contribution Trust, ELCA Disability Trust, and ELCA Survivor Trust benefit obligations for the year ended Dec. 31, 2023 and for the year ended Dec. 31, 2022. The chart also reflects the obligations of the other benefit plans as reported for the year ended Dec. 31, 2023 and for the year ended Dec. 31, 2022.

	(Dollars in Thousands)	
	DEC. 31, 2023	DEC. 31, 2022
ELCA Benefits Contribution Trust obligation at beginning of year	58,600	81,006
• Interest	2,089	655
• Transfers and benefits paid during the year	(7,239)	(7,841)
• Change in actuarial assumptions and other (gains) losses during the year	(6,735)	(15,220)
ELCA Benefits Contribution Trust obligation at end of year	46,715	58,600
ELCA Disability Trust obligation at beginning of year	33,379	38,910
• Interest	1,572	812
• Transfers and benefits paid during the year	(6,875)	(6,878)
• Change in actuarial assumptions and other (gains) losses during the year	4,057	535
ELCA Disability Trust obligation at end of year	32,133	33,379
ELCA Survivor Trust obligation at beginning of year	67,171	93,847
• Benefits accumulated	314	638
• Interest	3,491	2,663
• Transfers and benefits paid during the year	(5,900)	(5,928)
• Change in actuarial assumptions and other (gains) losses during the year	4,796	(24,049)
ELCA Survivor Trust obligation at end of year	69,872	67,171
ELCA Medical and Dental Benefits Plan obligation at end of year	20,649	16,286
ELCA Flexible Benefits Plan obligation at end of year	1,117	1,108
All other funds obligation at end of year	393	255
Total benefit obligations for health and wellness plan members at end of year	170,879	176,799

Notes to Financial Statements (Dec. 31, 2023 & 2022)

Benefit Obligations — Other

Other plan benefit obligations at Dec. 31, 2023 and Dec. 31, 2022 for health claims incurred but not paid at that date are actuarially determined and included in other obligations of the respective plans on the accompanying *Combined Statements of Net Assets Available for Plan Benefits*.

The obligations for the ELCA Survivor Benefits Plan and future disability payments to members considered totally disabled are also actuarially determined. Estimated obligations are reported at present value based on the discount rates shown in the chart below.

	DEC. 31, 2023 (%)	DEC. 31, 2022 (%)
ELCA Disability Benefits Plan	4.94	5.25
ELCA Survivor Benefits Plan	5.08	5.41

Note 9 — Income Taxes

Portico Benefit Services is a §501(c)(3) tax-exempt organization, and therefore, no provision for income taxes is included in the financial statements. To the extent that certain investments in private equity partnerships and real estate partnerships generate income, Portico Benefit Services pays state and federal taxes under the unrelated business taxable income provisions of the Internal Revenue Code (IRC). These taxes are reflected as direct investment expenses and included in *Investment expense* in the *Combined Statements of Changes in Net Assets Available for Plan Benefits*. Portico Benefit Services incurred \$525,000 in tax expense for the year ended Dec. 31, 2023 and \$688,000 for the year ended Dec. 31, 2022. The tax years 2018 through 2023 are currently open for examination.

For the years ended Dec. 31, 2023 and Dec. 31, 2022, Portico Benefit Services complied with ASC Topic 740. This section of the code addresses the accounting for uncertainty in income taxes recognized on financial statements for a tax position taken on a tax return. These positions must meet a more-likely-than-not standard that based on the technical merits they have a more than 50% likelihood of being sustained upon examination. In evaluating whether a tax position has met the more-likely-than not recognition threshold, Portico Benefit Services must presume the position will be examined by the appropriate taxing authority that has full knowledge of all relevant information. Portico Benefit Services has limited tax reporting exposure due to its nonprofit status and does not have any deferred tax assets or deferred tax liabilities. Management believes Portico Benefit Services' tax position meets the more-likely than-not standard.

Note 10 — Related-Party Transactions

Portico Benefit Services received from the ELCA, on behalf of the ELCA Special Needs Retirement Fund, \$972,000 for the year ended Dec. 31, 2023, and \$791,000 for the year ended Dec. 31, 2022 for the payment of financial assistance benefits to eligible retired church workers and their spouses, which are included as *Other contributions* in the all other funds column of the accompanying *Combined Statements of Changes in Net Assets Available for Plan Benefits*.

Portico Benefit Services also received investment management fees of \$375,000 for the year ended Dec. 31, 2023, and \$375,000 for the year ended Dec. 31, 2022 for managing certain investments for the ELCA Ministry Growth Fund of the ELCA Foundation. These fees are included as a reduction of *General and administrative expenses* in the accompanying *Combined Statements of Changes in Net Assets Available for Plan Benefits*.

Note 11 – Subsequent Events

Portico Benefit Services has evaluated through June 26, 2024, subsequent events which occurred after the *Combined Statements of Net Assets Available for Plan Benefits* date but before these statements are issued. Portico Benefit Services has concluded that no other events or transactions have occurred that would require adjustments to, or disclosures in, the financial statements.

Note 12 – Contingencies

Portico Benefit Services, in the normal course of business, may from time to time be involved in legal or regulatory proceedings concerning matters arising in connection with its business activities. The outcome of any potential, unforeseen claims is inherently difficult to predict.

At present, management is unaware of any material, unforeseen claims that may potentially impact the *Combined Statement of Net Assets Available for Plan Benefits* or the *Combined Statements of Changes in Net Assets Available for Plan Benefits* for the year ended Dec. 31, 2023.

Supplementary Information

2023 SCHEDULE OF NET ASSETS AVAILABLE FOR PLAN BENEFITS

Schedule of Net Assets Available for Plan Benefits as of Dec. 31, 2023 (Dollars in Thousands)	ELCA Retirement Plan (\$)	ELCA Participating Annuity Investment Fund (\$)	ELCA Group Retirement Plans (\$)	ELCA Disability Benefits Plan (\$)
ASSETS				
Investments, at fair value				
Bonds	1,575,761	873,658	38,980	94,242
Stocks	1,901,432	583,969	66,138	13,660
Short-term investments	71,578	33,491	2,173	2,475
Mutual funds	1,211,822	172,650	60,065	1,382
Private equity and real estate investments	355,520	266,496	10,101	15,489
Total investments (Cost \$6,717,029)	5,116,113	1,930,264	177,457	127,248
Cash	4,338	131	193	–
Collateral under securities lending program	360,218	175,438	9,774	12,341
Foreign currency contracts	220,177	65,609	9,044	818
Swaps/Futures	16,975	5,681	673	303
Accrued interest and dividends receivable	19,733	10,831	600	733
Contributions receivable, net of allowance	3,380	–	(178)	191
Other assets	1,298	966	2,125	117
Due from brokers for securities sales	20,676	10,084	585	964
Furniture, equipment, and computer software, net	–	–	–	–
Total assets	5,762,908	2,199,004	200,273	142,715
LIABILITIES				
Foreign currency contracts	220,005	65,577	9,034	820
Swaps/Futures	16,059	5,557	643	287
Cash overdraft	58	–	1	59
Payables for securities purchased	31,997	17,574	906	1,859
Payables under securities lending program	359,973	175,319	9,767	12,332
Deferred revenue	–	–	–	–
Payables and accrued expenses	2,855	1,372	414	97
Total liabilities	630,947	265,399	20,765	15,454
Net assets available for plan benefits	5,131,961	1,933,605	179,508	127,261
Accumulations and benefit obligations				
Net assets accumulated for active plan members	5,131,961	–	179,508	–
Benefit obligation for annuity plan members	–	1,758,586	–	–
Benefit obligations for health and wellness plan members	–	–	–	32,133
Total accumulations and benefit obligations	5,131,961	1,758,586	179,508	32,133
Excess (shortage) of net assets over accumulations and benefit obligations	–	175,019	–	95,128

ELCA Survivor Benefits Plan (\$)	ELCA Medical and Dental Benefits Plan (\$)	ELCA Flexible Benefits Plan (\$)	ELCA Benefits Contribution Trust (\$)	All Other Funds (\$)	Total Funds (\$)
86,803	51,409	–	–	–	2,720,853
13,138	45	–	–	–	2,578,382
2,272	1,039	–	1	3,533	116,562
1,294	43,928	834	78,759	17,003	1,587,737
13,702	–	–	–	–	661,308
117,209	96,421	834	78,760	20,536	7,664,842
–	–	–	–	381	5,043
11,466	8,325	–	–	–	577,562
796	41	–	–	–	296,485
282	118	–	–	–	24,032
679	587	4	4	94	33,265
233	5,353	215	–	–	9,194
120	5,897	–	29	4,049	14,601
886	403	–	–	–	33,598
–	–	–	–	7,614	7,614
131,671	117,145	1,053	78,793	32,674	8,666,236
798	40	–	–	–	296,274
267	118	–	–	–	22,931
52	7	–	–	–	177
1,707	786	–	–	–	54,829
11,459	8,319	–	–	–	577,169
–	–	–	–	473	473
933	484	124	3	9,860	16,142
15,216	9,754	124	3	10,333	967,995
116,455	107,391	929	78,790	22,341	7,698,241
–	–	–	–	–	5,311,469
–	–	–	–	–	1,758,586
69,872	20,649	1,117	46,715	393	170,879
69,872	20,649	1,117	46,715	393	7,240,934
46,583	86,742	(188)	32,075	21,948	457,307

2022 SCHEDULE OF NET ASSETS AVAILABLE FOR PLAN BENEFITS

Schedule of Net Assets Available for Plan Benefits as of Dec. 31, 2022 (Dollars in Thousands)	ELCA Retirement Plan (\$)	ELCA Participating Annuity Investment Fund (\$)	ELCA Group Retirement Plans (\$)	ELCA Disability Benefits Plan (\$)
ASSETS				
Investments, at fair value				
Bonds	1,498,962	864,166	33,539	94,373
Stocks	1,733,414	597,023	54,846	13,808
Short-term investments	83,962	38,150	2,308	3,374
Mutual funds	1,075,205	160,135	49,105	2,274
Private equity and real estate investments	359,446	273,980	9,127	15,421
Total investments (Cost \$6,896,150)	4,750,989	1,933,454	148,925	129,250
Cash	2,669	1,359	110	30
Collateral under securities lending program	419,770	202,053	10,811	15,453
Foreign currency contracts	193,611	70,189	7,449	712
Swaps/Futures	10,698	4,181	428	59
Accrued interest and dividends receivable	18,632	10,901	526	707
Contributions receivable, net of allowance	3,220	–	(193)	254
Other assets	408	519	1,685	96
Due from brokers for securities sales	27,319	14,381	693	1,827
Furniture, equipment, and computer software, net	–	–	–	–
Total assets	5,427,316	2,237,037	170,434	148,388
LIABILITIES				
Foreign currency contracts	193,863	70,296	7,457	715
Swaps/Futures	11,097	4,263	442	53
Cash overdraft	140	–	3	–
Payables for securities purchased	51,766	31,366	1,298	3,916
Payables under securities lending program	419,632	201,985	10,808	15,448
Deferred revenue	–	–	–	–
Payables and accrued expenses	3,427	1,693	350	106
Total liabilities	679,925	309,603	20,358	20,238
Net assets available for plan benefits	4,747,391	1,927,434	150,076	128,150
Accumulations and benefit obligations				
Net assets accumulated for active plan members	4,747,391	–	150,076	–
Benefit obligation for annuity plan members	–	1,902,172	–	–
Benefit obligations for health and wellness plan members	–	–	–	33,379
Total accumulations and benefit obligations	4,747,391	1,902,172	150,076	33,379
Excess (shortage) of net assets over accumulations and benefit obligations	–	25,262	–	94,771

ELCA Survivor Benefits Plan (\$)	ELCA Medical and Dental Benefits Plan (\$)	ELCA Flexible Benefits Plan (\$)	ELCA Benefits Contribution Trust (\$)	All Other Funds (\$)	Total Funds (\$)
83,134	45,384	–	–	–	2,619,558
12,511	44	–	–	–	2,411,646
2,971	1,369	–	3	3,361	135,498
2,205	43,744	578	82,012	21,382	1,436,640
13,463	–	–	–	–	671,437
114,284	90,541	578	82,015	24,743	7,274,779
28	–	–	–	524	4,720
13,647	8,157	–	–	–	669,891
651	21	–	–	–	272,633
53	9	–	–	–	15,428
626	484	3	38	84	32,001
237	4,936	218	–	–	8,672
63	3,615	48	37	3,779	10,250
1,610	782	–	1	–	46,613
–	–	–	–	3,200	3,200
131,199	108,545	847	82,091	32,330	8,338,187
654	22	–	–	–	273,007
49	5	–	–	–	15,909
–	16	–	1	–	160
3,448	1,612	–	–	–	93,406
13,643	8,154	–	–	–	669,670
–	–	–	–	360	360
857	220	6	5	10,594	17,258
18,651	10,029	6	6	10,954	1,069,770
112,548	98,516	841	82,085	21,376	7,268,417
–	–	–	–	–	4,897,467
–	–	–	–	–	1,902,172
67,171	16,286	1,108	58,600	255	176,799
67,171	16,286	1,108	58,600	255	6,976,438
45,377	82,230	(267)	23,485	21,121	291,979

2023 SCHEDULE OF CHANGES IN NET ASSETS AVAILABLE FOR PLAN BENEFITS

Schedule of Changes in Net Assets Available for Plan Benefits for the Year Ended Dec. 31, 2023 (Dollars in Thousands)	ELCA Retirement Plan (\$)	ELCA Participating Annuity Investment Fund (\$)	ELCA Group Retirement Plans (\$)	ELCA Disability Benefits Plan (\$)
Additions to Net Assets				
Investment gain				
Interest and other income	67,371	44,801	1,660	4,024
Dividend income	64,050	17,093	2,249	478
Net appreciation of fair value of investments	494,993	119,955	19,609	2,912
Other investment gain	2,715	1,352	71	97
Investment expense	(12,044)	(5,818)	(314)	(308)
Net investment gain	617,085	177,383	23,275	7,203
Contributions				
Employer contributions	73,124	–	12,552	5,855
Member contributions	44,802	–	10,063	2
Other contributions	–	–	–	19
Total contributions	117,926	–	22,615	5,876
Total Additions	735,011	177,383	45,890	13,079
Deductions from Net Assets				
Benefit payments	–	212,180	–	6,875
Withdrawals	292,708	–	15,245	–
Fully insured premiums	–	–	–	–
General and administrative expenses	11,973	4,792	1,213	2,693
Total Deductions	304,681	216,972	16,458	9,568
Transfers and adjustments	(45,760)	45,760	–	(4,400)
Net increase (decrease) in net assets available for plan benefits	384,570	6,171	29,432	(889)
Increase (decrease) in accumulations and benefit obligations	384,570	(143,586)	29,432	(1,246)
Net change in excess (shortage) of net assets over accumulations and benefit obligations	–	149,757	–	357
Excess (shortage) of net assets over accumulations and benefit obligations, beginning of period	–	25,262	–	94,771
Excess (shortage) of net assets over accumulations and benefit obligations, end of period	–	175,019	–	95,128

ELCA Survivor Benefits Plan (\$)	ELCA Medical and Dental Benefits Plan (\$)	ELCA Flexible Benefits Plan (\$)	ELCA Benefits Contribution Trust (\$)	All Other Funds (\$)	Total Funds (\$)
3,639	4,111	16	25	1,402	127,049
437	4	–	3,932	–	88,243
2,730	1,284	–	–	–	641,483
88	52	–	–	–	4,375
(277)	(110)	–	(13)	–	(18,884)
6,617	5,341	16	3,944	1,402	842,266
5,301	147,979	–	–	–	244,811
1,905	41,741	8,046	–	–	106,559
–	13,621	–	–	976	14,616
7,206	203,341	8,046	–	976	365,986
13,823	208,682	8,062	3,944	2,378	1,208,252
4,621	158,324	7,648	7,239	854	397,741
–	–	–	–	–	307,953
3,184	24,428	–	–	–	27,612
2,111	21,455	166	–	719	45,122
9,916	204,207	7,814	7,239	1,573	778,428
–	4,400	(160)	–	160	–
3,907	8,875	88	(3,295)	965	429,824
2,701	4,363	9	(11,885)	138	264,496
1,206	4,512	79	8,590	827	165,328
45,377	82,230	(267)	23,485	21,121	291,979
46,583	86,742	(188)	32,075	21,948	457,307

2022 SCHEDULE OF CHANGES IN NET ASSETS AVAILABLE FOR PLAN BENEFITS

Schedule of Changes in Net Assets Available for Plan Benefits for the Year Ended Dec. 31, 2022 (Dollars in Thousands)	ELCA Retirement Plan (\$)	ELCA Participating Annuity Investment Fund (\$)	ELCA Group Retirement Plans (\$)	ELCA Disability Benefits Plan (\$)
Additions (Reductions) to Net Assets				
Investment gain (loss)				
Interest and other income	77,977	49,401	1,362	4,281
Dividend income	56,496	21,647	1,638	663
Net appreciation (depreciation) of fair value of investments	(901,289)	(370,189)	(24,628)	(20,373)
Other investment gain	2,386	1,173	54	82
Investment expense	(13,078)	(7,220)	(291)	(356)
Net investment gain (loss)	(777,508)	(305,188)	(21,865)	(15,703)
Contributions				
Employer contributions	72,726	–	26,878	8,343
Member contributions	42,771	–	8,538	5
Other contributions	–	–	–	22
Total contributions	115,497	–	35,416	8,370
Total Additions (Reductions)	(662,011)	(305,188)	13,551	(7,333)
Deductions from Net Assets				
Benefit payments	–	223,577	–	6,878
Withdrawals	273,314	–	13,262	–
Fully insured premiums	–	–	–	–
General and administrative expenses	14,146	5,163	980	2,316
Total Deductions	287,460	228,740	14,242	9,194
Transfers and adjustments	(47,397)	47,397	–	(4,700)
Net increase (decrease) in net assets available for plan benefits	(996,868)	(486,531)	(691)	(21,227)
Increase (decrease) in accumulations and benefit obligations	(996,868)	(129,222)	(691)	(5,531)
Net change in excess (shortage) of net assets over accumulations and benefit obligations	–	(357,309)	–	(15,696)
Excess (shortage) of net assets over accumulations and benefit obligations, beginning of period	–	382,571	–	110,467
Excess (shortage) of net assets over accumulations and benefit obligations, end of period	–	25,262	–	94,771

ELCA Survivor Benefits Plan (\$)	ELCA Medical and Dental Benefits Plan (\$)	ELCA Flexible Benefits Plan (\$)	ELCA Benefits Contribution Trust (\$)	All Other Funds (\$)	Total Funds (\$)
3,716	2,456	8	3	415	139,619
599	3	–	1,322	–	82,368
(17,591)	(7,123)	–	–	–	(1,341,193)
72	37	–	–	–	3,804
(310)	(89)	–	(10)	–	(21,354)
(13,514)	(4,716)	8	1,315	415	(1,136,756)
5,858	138,600	–	1	–	252,406
1,881	38,847	7,583	–	–	99,625
–	9,053	–	–	787	9,862
7,739	186,500	7,583	1	787	361,893
(5,775)	181,784	7,591	1,316	1,202	(774,863)
4,617	138,010	7,511	7,841	718	389,152
–	–	–	–	–	286,576
3,193	23,296	–	–	–	26,489
2,204	19,889	169	–	500	45,367
10,014	181,195	7,680	7,841	1,218	747,584
–	4,700	–	–	–	–
(15,789)	5,289	(89)	(6,525)	(16)	(1,522,447)
(26,676)	593	(641)	(22,406)	86	(1,181,356)
10,887	4,696	552	15,881	(102)	(341,091)
34,490	77,534	(819)	7,604	21,223	633,070
45,377	82,230	(267)	23,485	21,121	291,979

2023 SCHEDULE OF PLAN ACTIVITY BY FUND

Schedule of Plan Activity by Fund for the Year Ended Dec. 31, 2023 (Dollars in Thousands)	Beginning-of-Year Balance (\$)	Contributions (\$)	Net Investment Gain (\$)	Benefit Payments (\$)
TARGET DATE FUNDS				
Portico Retirement 2065 Social Purpose Fund	1,409	522	307	—
Portico Retirement 2060 Social Purpose Fund	1,923	1,933	556	—
Portico Retirement 2055 Social Purpose Fund	4,963	2,020	1,021	—
Portico Retirement 2050 Social Purpose Fund	14,390	2,971	2,837	—
Portico Retirement 2045 Social Purpose Fund	25,810	3,197	4,603	—
Portico Retirement 2040 Social Purpose Fund	34,445	3,007	5,943	—
Portico Retirement 2035 Social Purpose Fund	51,289	3,582	8,008	—
Portico Retirement 2030 Social Purpose Fund	87,629	4,556	12,113	—
Portico Retirement 2025 Social Purpose Fund	188,940	5,339	20,183	—
Portico Retirement 2020 Social Purpose Fund	224,398	2,208	17,462	—
Portico Retirement Income Social Purpose Fund	293,740	1,747	21,408	—
Portico Retirement 2065 Fund	1,770	133	321	—
Portico Retirement 2060 Fund	4,430	761	819	—
Portico Retirement 2055 Fund	18,280	2,703	3,405	—
Portico Retirement 2050 Fund	47,765	4,875	8,792	—
Portico Retirement 2045 Fund	82,503	6,185	14,126	—
Portico Retirement 2040 Fund	92,525	5,830	15,071	—
Portico Retirement 2035 Fund	132,158	7,242	20,844	—
Portico Retirement 2030 Fund	193,444	8,388	26,935	—
Portico Retirement 2025 Fund	325,338	11,837	35,809	—
Portico Retirement 2020 Fund	416,352	6,179	34,370	—
Portico Retirement Income Fund	727,826	3,013	54,812	—
Total Target Date Funds	2,971,327	88,228	309,745	—
BUILD-YOUR-OWN SERIES				
Global Stock Fund	348,553	4,006	62,544	—
Social Purpose Global Stock Fund	227,606	3,851	39,315	—
Non-U.S. Stock Fund	33,048	558	5,845	—
Social Purpose Non-U.S. Stock Fund	20,374	413	3,422	—
Social Purpose Stock Index Fund	152,840	3,144	40,200	—
S&P 500 Stock Index Fund ¹	374,196	8,095	96,985	—
Small- and Mid-Cap Stock Index Fund	112,559	1,999	27,436	—
Global Real Estate Securities Fund	32,553	618	2,846	—
High-Yield Bond Fund	48,279	515	5,883	—
Bond Fund	153,366	2,280	8,998	—
Social Purpose Bond Fund	82,554	1,333	4,752	—
Money Market Fund	190,136	2,886	9,114	—
Total Build-Your-Own Series	1,776,064	29,698	307,340	—
Total ELCA Retirement Plan	4,747,391	117,926	617,085	—
ELCA Participating Annuity Investment Fund	1,927,434	—	177,383	(212,180)
ELCA Group Retirement Plans	150,076	22,615	23,275	—
Total Retirement Plans	6,824,901	140,541	817,743	(212,180)
ELCA Disability Benefits Plan	128,150	5,876	7,203	(6,875)
ELCA Survivor Benefits Plan	112,548	7,206	6,617	(4,621)
ELCA Medical and Dental Benefits Plan	98,516	203,341	5,341	(158,324)
ELCA Flexible Benefits Plan	841	8,046	16	(7,648)
ELCA Benefits Contribution Trust	82,085	—	3,944	(7,239)
All Other Funds	21,376	976	1,402	(854)
Total Funds	7,268,417	365,986	842,266	(397,741)

¹ "S&P 500®" is a trademark of The McGraw-Hill Companies Inc. and has been licensed for use by Portico Benefit Services. The Portico S&P 500 Stock Index Fund is not sponsored, endorsed, sold, or promoted by Standard & Poor's, and Standard & Poor's makes no representation regarding the advisability of investing in the fund.

Withdrawals (\$)	Transfers & Adjustments (\$)	General Administrative Expenses and Fully Insured Premiums (\$)	End-of-Year Balance (\$)	Accumulations and Benefit Obligations (\$)	Excess (Shortage) (\$)
(67)	198	(5)	2,364	2,364	—
(93)	499	(9)	4,809	4,809	—
(193)	(288)	(15)	7,508	7,508	—
(302)	1,198	(43)	21,051	21,051	—
(317)	596	(72)	33,817	33,817	—
(898)	4,307	(98)	46,706	46,706	—
(564)	619	(139)	62,795	62,795	—
(1,971)	3,793	(234)	105,886	105,886	—
(6,199)	(1,371)	(478)	206,414	206,414	—
(13,151)	(20,907)	(527)	209,483	209,483	—
(25,571)	(8,632)	(703)	281,989	281,989	—
(86)	106	(5)	2,239	2,239	—
(270)	(66)	(12)	5,662	5,662	—
(727)	322	(51)	23,932	23,932	—
(1,242)	1,413	(133)	61,470	61,470	—
(2,456)	269	(222)	100,405	100,405	—
(1,735)	1,143	(249)	112,585	112,585	—
(2,281)	4,089	(356)	161,696	161,696	—
(5,531)	8,220	(514)	230,942	230,942	—
(13,236)	(2,186)	(827)	356,735	356,735	—
(24,535)	(23,444)	(1,002)	407,920	407,920	—
(71,752)	(18,258)	(1,729)	693,912	693,912	—
(173,177)	(48,380)	(7,423)	3,140,320	3,140,320	—
(22,325)	(8,586)	(896)	383,296	383,296	—
(11,894)	(5,770)	(587)	252,521	252,521	—
(2,089)	1,968	(88)	39,242	39,242	—
(1,134)	(40)	(53)	22,982	22,982	—
(8,431)	2,350	(409)	189,694	189,694	—
(25,397)	15,689	(1,016)	468,552	468,552	—
(7,464)	697	(295)	134,932	134,932	—
(1,993)	(2,725)	(75)	31,224	31,224	—
(4,040)	1,961	(119)	52,479	52,479	—
(10,769)	(383)	(365)	153,127	153,127	—
(5,102)	(1,707)	(197)	81,633	81,633	—
(18,893)	(834)	(450)	181,959	181,959	—
(119,531)	2,620	(4,550)	1,991,641	1,991,641	—
(292,708)	(45,760)	(11,973)	5,131,961	5,131,961	—
—	45,760	(4,792)	1,933,605	1,758,586	175,019
(15,245)	—	(1,213)	179,508	179,508	—
(307,953)	—	(17,978)	7,245,074	7,070,055	175,019
—	(4,400)	(2,693)	127,261	32,133	95,128
—	—	(5,295)	116,455	69,872	46,583
—	4,400	(45,883)	107,391	20,649	86,742
—	(160)	(166)	929	1,117	(188)
—	—	—	78,790	46,715	32,075
—	160	(719)	22,341	393	21,948
(307,953)	—	(72,734)	7,698,241	7,240,934	457,307

2022 SCHEDULE OF PLAN ACTIVITY BY FUND

Schedule of Plan Activity by Fund for the Year Ended Dec. 31, 2022 (Dollars in Thousands)	Beginning-of-Year Balance (\$)	Contributions (\$)	Net Investment Gain (Loss) (\$)	Benefit Payments (\$)
TARGET DATE FUNDS				
Portico Retirement 2065 Social Purpose Fund	1,191	323	(269)	—
Portico Retirement 2060 Social Purpose Fund	1,711	1,314	(380)	—
Portico Retirement 2055 Social Purpose Fund	4,175	1,466	(776)	—
Portico Retirement 2050 Social Purpose Fund	15,862	2,519	(2,843)	—
Portico Retirement 2045 Social Purpose Fund	28,198	2,711	(4,850)	—
Portico Retirement 2040 Social Purpose Fund	37,484	2,589	(6,404)	—
Portico Retirement 2035 Social Purpose Fund	57,560	2,872	(9,382)	—
Portico Retirement 2030 Social Purpose Fund	99,386	3,206	(15,638)	—
Portico Retirement 2025 Social Purpose Fund	215,385	4,999	(30,674)	—
Portico Retirement 2020 Social Purpose Fund	275,311	3,577	(31,541)	—
Portico Retirement Income Social Purpose Fund	359,186	1,811	(34,744)	—
Portico Retirement 2065 Fund	1,248	122	(241)	—
Portico Retirement 2060 Fund	4,412	839	(778)	—
Portico Retirement 2055 Fund	18,583	2,670	(3,101)	—
Portico Retirement 2050 Fund	51,676	4,848	(8,423)	—
Portico Retirement 2045 Fund	91,237	5,953	(14,809)	—
Portico Retirement 2040 Fund	105,304	5,595	(16,408)	—
Portico Retirement 2035 Fund	148,511	7,263	(22,834)	—
Portico Retirement 2030 Fund	220,792	8,238	(32,588)	—
Portico Retirement 2025 Fund	372,328	12,525	(49,386)	—
Portico Retirement 2020 Fund	512,923	8,412	(55,296)	—
Portico Retirement Income Fund	888,964	3,376	(80,499)	—
Total Target Date Funds	3,511,427	87,228	(421,864)	—
BUILD-YOUR-OWN SERIES				
Global Stock Fund	447,479	4,199	(71,008)	—
Social Purpose Global Stock Fund	289,718	3,260	(50,143)	—
Non-U.S. Stock Fund	44,283	602	(7,882)	—
Social Purpose Non-U.S. Stock Fund	27,266	416	(5,192)	—
Social Purpose Stock Index Fund	206,088	2,958	(39,049)	—
S&P 500 Stock Index Fund ¹	477,188	7,341	(85,444)	—
Small- and Mid-Cap Stock Index Fund	166,725	1,964	(42,658)	—
Global Real Estate Securities Fund	48,097	763	(11,793)	—
High-Yield Bond Fund	63,263	529	(6,828)	—
Bond Fund	196,877	2,417	(24,792)	—
Social Purpose Bond Fund	108,759	1,344	(13,678)	—
Money Market Fund	157,089	2,476	2,823	—
Total Build-Your-Own Series	2,232,832	28,269	(355,644)	—
Total ELCA Retirement Plan	5,744,259	115,497	(777,508)	—
ELCA Participating Annuity Investment Fund	2,413,965	—	(305,188)	(223,577)
ELCA Group Retirement Plans	150,767	35,416	(21,865)	—
Total Retirement Plans	8,308,991	150,913	(1,104,561)	(223,577)
ELCA Disability Benefits Plan	149,377	8,370	(15,703)	(6,878)
ELCA Survivor Benefits Plan	128,337	7,739	(13,514)	(4,617)
ELCA Medical and Dental Benefits Plan	93,227	186,500	(4,716)	(138,010)
ELCA Flexible Benefits Plan	930	7,583	8	(7,511)
ELCA Benefits Contribution Trust	88,610	1	1,315	(7,841)
All Other Funds	21,392	787	415	(718)
Total Funds	8,790,864	361,893	(1,136,756)	(389,152)

¹ "S&P 500®" is a trademark of The McGraw-Hill Companies Inc. and has been licensed for use by Portico Benefit Services. The Portico S&P 500 Stock Index Fund is not sponsored, endorsed, sold, or promoted by Standard & Poor's, and Standard & Poor's makes no representation regarding the advisability of investing in the fund.

Withdrawals (\$)	Transfers & Adjustments (\$)	General Administrative Expenses and Fully Insured Premiums (\$)	End-of-Year Balance (\$)	Accumulations and Benefit Obligations (\$)	Excess (Shortage) (\$)
(15)	182	(3)	1,409	1,409	—
(70)	(646)	(6)	1,923	1,923	—
(68)	177	(11)	4,963	4,963	—
(186)	(921)	(41)	14,390	14,390	—
(134)	(43)	(72)	25,810	25,810	—
(541)	1,415	(98)	34,445	34,445	—
(582)	967	(146)	51,289	51,289	—
(893)	1,820	(252)	87,629	87,629	—
(3,794)	3,578	(554)	188,940	188,940	—
(11,145)	(11,136)	(668)	224,398	224,398	—
(28,153)	(3,461)	(899)	293,740	293,740	—
(239)	884	(4)	1,770	1,770	—
(362)	332	(13)	4,430	4,430	—
(501)	678	(49)	18,280	18,280	—
(1,058)	855	(133)	47,765	47,765	—
(2,833)	3,190	(235)	82,503	82,503	—
(1,707)	6	(265)	92,525	92,525	—
(2,439)	2,036	(379)	132,158	132,158	—
(3,433)	996	(561)	193,444	193,444	—
(10,120)	945	(954)	325,338	325,338	—
(24,385)	(24,045)	(1,257)	416,352	416,352	—
(72,156)	(9,634)	(2,225)	727,826	727,826	—
(164,814)	(31,825)	(8,825)	2,971,327	2,971,327	—
(19,784)	(11,279)	(1,054)	348,553	348,553	—
(8,850)	(5,692)	(687)	227,606	227,606	—
(2,114)	(1,742)	(99)	33,048	33,048	—
(954)	(1,103)	(59)	20,374	20,374	—
(7,550)	(9,145)	(462)	152,840	152,840	—
(22,112)	(1,659)	(1,118)	374,196	374,196	—
(7,472)	(5,648)	(352)	112,559	112,559	—
(2,230)	(2,176)	(108)	32,553	32,553	—
(3,796)	(4,740)	(149)	48,279	48,279	—
(11,072)	(9,601)	(463)	153,366	153,366	—
(5,266)	(8,350)	(255)	82,554	82,554	—
(17,300)	45,563	(515)	190,136	190,136	—
(108,500)	(15,572)	(5,321)	1,776,064	1,776,064	—
(273,314)	(47,397)	(14,146)	4,747,391	4,747,391	—
—	47,397	(5,163)	1,927,434	1,902,172	25,262
(13,262)	—	(980)	150,076	150,076	—
(286,576)	—	(20,289)	6,824,901	6,799,639	25,262
—	(4,700)	(2,316)	128,150	33,379	94,771
—	—	(5,397)	112,548	67,171	45,377
—	4,700	(43,185)	98,516	16,286	82,230
—	—	(169)	841	1,108	(267)
—	—	—	82,085	58,600	23,485
—	—	(500)	21,376	255	21,121
(286,576)	—	(71,856)	7,268,417	6,976,438	291,979

2023 Board of Trustees



Pictured from left to right

Back: Jennifer McGinnis, Todd Maloy, John Hoffman, the Rev. Jeff Thiemann (retired September 2023), the Rev. Hans Becklin, Brett Kraemer, Ted Goins, Vincent Brown

Middle: Krista Harris, Félix Mercado De Jesús, Lori Lewis, the Rev. Kathie Bender Schwich, Catharine Burkett

Front: Judith Berg, the Rev. Dr. Thomas Schlotterback, Marjorie Ellis, Angela Dejene, Frank Roth, the Rev. Elizabeth-Ann (Becky) Swanson

Not pictured: Stacy A. Kruse (Interim President & CEO)

Executive Committee

Vincent P. Brown^{2, 4, 5, 6}
Vice Chairperson

Angela M. Dejene^{4, 5, 7}
Secretary

Lori A. Lewis^{1, 2, 3, 4*, 5, 6, 7}
Chairperson

The Rev. Dr. Thomas P. Schlotterback^{3*, 4, 7}
At-large member

The Rev. Kathie Bender Schwich^{1, 3, 4, 7}
At-large member

Board of trustees committees:

- ^{*}Chair
- ¹Appeals
- ²Audit
- ³Board Development
- ⁴Executive
- ⁵Finance
- ⁶Investment / Corporate Social Responsibility
- ⁷Services and Solutions

Board of Trustees

The Rev. Hans E. Becklin^{1*, 5, 6}
Senior Pastor
Trinity Lutheran Church
Reading, PA
Serving since 2022

Judith G. Berg^{1, 3, 7}
(2023 Advisor)
Retired President & CEO
HealthImpact
Oakland, CA
Serving since 2023

Vincent P. Brown (Vice Chair)^{2, 4, 5, 6}
Retired Deputy Treasurer
Office of the California State Treasurer
Sacramento, CA
Serving since 2019

Catharine C. Burkett^{2, 5, 6}
Retired VP, Director of
Private Investments
LCG Associates
Atlanta, GA
Serving since 2019

Angela M. Dejene (Secretary)^{4, 5, 7}
President, Dejene Communications
Plymouth, MN
Serving since 2018

Marjorie B. Ellis^{1, 3, 7}
Life & Health Chief Ohio Department
of Insurance
Columbus, OH
Serving since 2022

Ted W. Goins^{2, 3, 7}
President and Chief Executive Officer
Lutheran Services Carolinas
Salisbury, SC
Serving since 2022

Krista M. Harris^{1, 5, 6}
Chief Financial Officer
Bethany College
Lindsborg, KS
Serving since 2022

John R. Hoffman^{2, 3, 6}
Managing Partner/President
EVP National Consulting Group
VisionPoint Advisory Group
Dallas, TX
Serving since 2015

Brett A. Kraemer^{2, 5, 6}
Director, Global Health Care
Compliance
3M Company
San Antonio, TX
Serving since 2022

Lori A. Lewis (Chair)^{1, 2, 3, 4*, 5, 6, 7}
Management Consultant
Kirkland-Jones
Colfax, WI
Serving since 2017

Todd J. Maloy^{2, 5, 6*}
Chief Investment Officer
Edward Jones Trust Company
St. Louis, MO
Serving since 2021

Jennifer L. McGinnis^{2, 5*, 7}
Chief Actuary
Farmers New World Life
Bellevue, WA
Serving since 2017

Félix D. Mercado De Jesús^{2, 3, 6}
Special Advisor to the Executive Director
PR Fiscal Agency & Financial
Advisory Authority
San Juan, Puerto Rico
Serving since 2022

Frank A. Roth^{1, 2*, 5, 7}
General Counsel & Secretary,
Board of Trustees, Lehigh University
Bethlehem, PA
Serving since 2016

The Rev. Dr. Thomas P. Schlotterback^{3*, 4, 7}
Vice President of
Mission Advancement
St. John's United
Billings, MT
Serving since 2019

The Rev. Kathie Bender Schwich^{1, 3, 4, 7}
Retired Chief Spiritual Officer
Advocate Aurora Health
Downers Grove, IL
Serving since 2019

The Rev. Elizabeth-Ann (Becky)
Swanson^{1, 3, 7*}
Pastor
Crosslake Lutheran Church
Crosslake, MN
Serving since 2016

Board of trustees committees:

^{*}Chair ³Board Development ⁶Investment / Corporate Social Responsibility
¹Appeals ⁴Executive ⁷Services and Solutions
²Audit ⁵Finance

PORTICO[®]

Benefit Services | A Ministry of the ELCA

Portico Benefit Services

7700 France Ave. S., Ste. 350

Minneapolis, MN 55435-2802

800.352.2876 / 612.333.7651 / F 612.334.5399

mail@PorticoBenefits.org / PorticoBenefits.org

60-600 (6/2024)